

TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER

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FACT BOOK

**Eighth Edition**

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**December, 2001**  
**Prepared by the Office of the**  
**Executive Vice President**

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# PREFACE

## **PREFACE**

The Office of the Executive Vice President is pleased to provide the Texas Tech University Health Sciences Center with a Fact Book. This edition is the eighth annual issue produced by this office as a service to the Health Sciences Center.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC web page, [www.ttuhscc.edu](http://www.ttuhscc.edu).

We encourage and invite comments, reactions, suggestions and corrections as a means of improving future issues.

# TABLE OF CONTENTS

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# TABLE OF CONTENTS

---

**PREFACE**  
**TABLE OF CONTENTS**  
**HISTORY**

---

**SECTION I**

**ORGANIZATIONAL CHARTS**

- A. Organizational Chart - Health Sciences Center
  - B. Organizational Chart - Executive Vice President
  - C. Organizational Chart - Vice President for Operations & Student Support Services
  - D. Organizational Chart - Vice President for Health Policy & Public Affairs
  - E. Organizational Chart - Vice President for Health Care Systems
  - F. Organizational Chart - Vice President for Rural & Community Health
  - G. Organizational Chart - Vice President for Information Technology / Chief Information Officer
  - H. Organizational Chart - Assoc. Vice President for Research & Assoc. Dean for Research and the Graduate School
  - I. Organizational Chart - Graduate School of Biomedical Sciences
  - J. Organizational Chart - School of Allied Health
  - K. Organizational Chart - School of Medicine
  - L. Organizational Chart - School of Nursing
  - M. Organizational Chart - School of Pharmacy
- 

**SECTION II**

**PROGRAMS**

- A. Academic Programs by Campus
-

**SECTION III****STUDENTS**

- A. Enrollment Trends
  - B. Enrollment Trends by School
  - C. Enrollment by Campus
  - D. Enrollment by Ethnicity & Gender (Total Enrollment)
  - E. Enrollment by Ethnicity & Gender (By School)
  - F. Graduate Specialties
  - G. Admission Statistics
  - H. Pass Rates (By School)
  - I. Financial Aid Information
  - J. Degrees Awarded by Academic Year
  - K. Degree Recipients by Sex/Ethnicity
- 

**SECTION IV****RESIDENTS**

- A. Enrollment Statistics for Residency Programs (School of Medicine)
  - B. Enrollment Statistics for Residency Programs (School of Pharmacy)
  - C. Resident Distribution (School of Medicine)
- 

**SECTION V****PERSONNEL**

- A. Employee Information
  - B. Faculty Count
  - C. Non-Instructional Staff Count
  - D. Faculty & Staff History
- 

**SECTION VI****LIBRARY**

- A. Summary of Library Holdings
-

**SECTION VII**

**FINANCIAL**

- A. Current Funds Revenues
  - B. Current Funds Expenditures
  - C. Operating Budget History
- 

**SECTION VIII**

**RESEARCH**

- A. Research Awards
- 

**SECTION IX**

**SPACE**

- A. Facilities Inventory Report
  - B. Leased Space Report
  - C. Campus Maps
- 

**SECTION X**

**ALUMNI**

- A. Geographic Distribution of Alumni by School
- 

**SECTION XI**

**MEDICAL PRACTICE INCOME PLAN**

- A. Misc.
- 

**SECTION XII**

**PERFORMANCE MEASURES**

- A. Performance Measures
-

# HISTORY



## **TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

### **History**

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the Schools of Nursing, Allied Health and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a Pharmacy School to be located in Amarillo, with the Lubbock campus offering the first two years of the standard pharmacy curriculum, and the Amarillo campus offering the final four years of the standard curriculum leading to the Pharm. D. degree. In addition, Allied Health programs were also expanded to Amarillo and the Permian Basin. The five schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogenous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 48% of the land mass and 12.5% of the population of the total state. This 131,000 square mile service area and population of 2.6 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on four geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the TTUHSC School of Medicine is accomplishing its mission of educating and placing practicing physicians in West Texas. Over 20% of the physicians currently practicing in West Texas are Texas Tech medical school or residency graduates. Our Schools of Nursing and Allied Health continue their impact on the health care needs of West Texas, with most of their graduates remaining in West Texas to pursue their chosen profession. The School of Pharmacy's charter class graduated in May, 2000. 52 of the total 54 graduates sat for and passed the national licensing examination and the Texas law examination. Of these 52 graduates, 51 have chosen to practice or pursue postdoctoral residency training programs in the State of Texas. The remaining 2 graduates did not take the licensing examination in Texas and are pursuing postdoctoral residencies in Alabama.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the Texas Tech University Board of Regents, which sets overall policy for the Texas Tech University System, Texas Tech University, and TTUHSC. The members of the Texas Tech University Board of Regents are as follows:

<u>Board Member</u>	<u>Term Ends</u>	<u>Hometown</u>
J. Robert Brown, Chair	Jan. 31, 2007	El Paso, Texas
Carin M. Barth	Jan. 31, 2005	Houston, Texas
C. Robert "Bob" Black	Jan. 31, 2007	Horseshoe Bay, Texas
E.R. "Dick" Brooks	Jan. 31, 2005	Dallas, Texas
John W. Jones	Jan. 31, 2003	Brady, Texas
Nancy E. Jones, Vice Chair	Jan. 31, 2003	Abilene, Texas
David R. Lopez	Jan. 31, 2007	Austin, Texas
Brian C. Newby	Jan. 31, 2005	Austin, Texas
J. Michael Weiss	Jan. 31, 2003	Lubbock, Texas

The Deans of the Schools of Medicine, Nursing, Allied Health, Pharmacy and the Graduate School of Biomedical Sciences report to the Chief Executive Officer of the Health Sciences Center. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the Texas Tech University Health Sciences Centers at Amarillo, El Paso, and Odessa. The Regional Deans of Medicine at Amarillo, El Paso, and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Schools of Nursing and Allied Health utilize the same administrative mode. Regional Deans of Allied Health in Amarillo and Odessa and a Regional Dean of Nursing in Odessa report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing and allied health in this vast area. The Dean of Pharmacy is located in Amarillo and reports to the Chief Executive Officer. Regional Deans of Pharmacy are located in Lubbock and Dallas, and report to the Dean of Pharmacy.

Recognizing a need for an Institutional Clinical Compliance Program, a central office was established in 1996 for all compliance endeavors for Texas Tech University Health Sciences Center. The compliance program, approved by the Board of Regents, was developed and implemented to ensure compliance with all applicable standards, including, but not limited to, professional fee reimbursement, the Health Care Financing Administration (HCFA) regulations, CHAMPUS and Medicaid. The plan includes definition of accountable and responsible persons, audit programs, special investigations, education, and integrated compliance activities. A special telephone number is maintained within the Health Care Systems office to support TTUHSC's effort to provide the highest quality of care, and to assist in identifying non-compliance or other concerns. Under the office of Health Care Systems, an Institutional Compliance Officer and a Deputy Compliance Officer were designated. At each campus, the compliance functions are carried out by Assistant Compliance Officers under the direction of the Regional Deans. Operational compliance responsibilities are delegated to the Regional Deans and the Chairpersons of the individual departments. A Compliance Advisory Committee, comprised of the Regional Deans, the Institutional Compliance Officer, and a legal counsel representative provide oversight and guidance for the program. A summary report of all compliance activities is provided to the Advisory Committee quarterly, and is subsequently forwarded to the President. The Compliance Advisory Committee, as well as the whole compliance program, are under the direction of the President. An umbrella plan to include all schools at TTUHSC and other traditional compliance entities is presently being developed for future implementation.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in the fall of 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents. Over 7,500 employees have attended the introductory customer awareness course. The curriculum for the program was redesigned in 1999, and 25-30 volunteer facilitators are completing a certification process. The new curriculum and certification process will enhance the quality and consistency of the program. The Office of Quality Service was created in 1993 to serve as an advocate and focal point for customer service issues. The office serves under the Chancellor's Division and provides services to the university and the health sciences center. The office provides services in four key areas: internal consulting, employee and organizational development programs, employee recognition, and a resource library. The Office of Quality Service works with departments and top leadership to focus on systematic problem solving to remove barriers to quality service and improve the service systems affecting internal and external customers. The office also coordinates an annual, institution-wide quality service recognition program, the Texas Tech Quality Service Awards, for the staff of the University and the Health Sciences Center. The Texas Tech Quality Service Award and the Chancellor's Award of Excellence programs were kicked off in December, 1996. Employees who have been at Texas Tech in a benefits-eligible position for two years, who have completed the *SERVICEplus* educational program, and who demonstrate excellence in service can be selected as Quality Service Award winners or Chancellor's Award of Excellence winners. Individuals and teams are recognized in an annual ceremony hosted by the Office of the President and the Office of the Chancellor. These awards may be presented to an individual or a team. Honorees receive a plaque, certificate and a monetary award.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now in fiscal year 2002, general revenue is approximately 25.7% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this institution. Some of these include:

## SCHOOL OF MEDICINE

- Through June, 2001, the School of Medicine has graduated 2,210 physicians. Over the past nine years, approximately 59% of graduates have remained in Texas for complete residency training, and an average of 25% of School of Medicine graduates have remained in a Texas Tech program for residency training. In 2001, 19% of graduates selected Texas Tech School of Medicine residencies.
- Over twenty percent of the practicing physicians in West Texas are Texas Tech medical school and/or residency graduates.
- Over the past three years, an average of 53.8% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2001, 50% of graduates elected primary care specialties.
- Each of the four TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The four campus system, therefore, has a positive impact on the geographic distribution of physicians throughout West Texas.
- In the summer of 1998, the School of Medicine began its joint venture with the College of Business Administration for a combined MD-MBA program, one of only two four-year programs in the country. Each year, 8-10 first-year students are admitted into the program. In June, 2001, the School of Medicine graduated its first three MD-MBA students.
- The four campuses of the School of Medicine operate 28 individually accredited residency programs and 5 fellowship programs in West Texas. As of September, 2001, these programs had 507 total residents in training, including 17 fellows, of which 309 (61%) were in primary care fields of Family Practice, Internal Medicine, Med/Peds, OB/GYN and Pediatrics. Of the 309 total primary care residents in training, 88 are specifically in Family Practice. The 28 residency programs have 148 first year trainees, and will graduate approximately 146 residents and fellows in 2002.
- The four campuses operate a total of 34 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: Care for Women and Infants, including perinatal care and neonatal intensive care (four campuses), Pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, a border community breast care program, and a rural community mobile mammography program. Recognition has been received for research in such areas as cardiovascular disease, alcohol toxicity, reproductive biology, steroidogenesis, and sick building syndrome.

- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2001, the combined four campuses of the School of Medicine provided 575,540 clinical visits of care to 224,262 ambulatory patients. The School also served 47,416 inpatients in its affiliated hospitals. The four campuses provided 312,834 clinical visits of charity care to 90,023 patients valued at \$50,817,869.

## **GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

- The Graduate School of Biomedical Sciences was established in 1991 to coordinate the training of biomedical scientists in M.S. and Ph.D. programs operating in the School of Medicine since 1972. It provides educational opportunities for students from this region who seek research careers in the biomedical sciences to advance our knowledge about normal and diseased conditions in humans.
- The Graduate School of Biomedical Sciences currently has eight graduate programs, with a Fall, 2001 enrollment of 85 students in the eight programs and 9 Graduate Interdisciplinary students taking a course for one semester. The School has graduated 52 M.S. and 108 Ph.D. students since 1972. Graduates of these programs now hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad. Some also work in private industry.
- The M.D./Ph.D. combined degree program has graduated four M.D./Ph.D. students. The program currently has five enrolled students.

## **SCHOOL OF NURSING**

- The School of Nursing Continuing Nursing Education Program (CNE) was the first in Texas to be accredited by a national organization and has experienced stability for several years. The success of the CNE program has been due, in part, to continued service to rural health areas.
- Since its inception, the School of Nursing has planned its degree programs (BSN and MSN) to meet West Texas needs. Students enter with no previous nursing background or as registered nurses in Lubbock and Odessa. Through use of telecampusing, numerous courses are available to meet graduate and undergraduate program, as well as organizational, demands. The largest enrollment to date was 488 students (across campuses and programs) in Fall, 1993. A relatively low rate of attrition is reflective of the continued endeavors of faculty and staff to assure the success of the program.
- School of Nursing faculty maintains a faculty practice responsibility. The school pioneered the active practice expectation for faculty and is still one of the few in Texas with faculty practice expectations. As a result of the practice involvement and the related 12-month employment, faculty provide enriched clinical learning experiences for students and uncompensated care to West Texas citizens.

- Nurse-managed Nursing Practice arrangements provide primary care services to underserved populations in Lubbock and Odessa.
- **The Wellness Center** serves residents in East Lubbock within a medically-underserved area. The non-profit nurse-managed clinic, located at 3703 Avenue A, provides essential health care to three Lubbock economically deprived census tracts. Medical oversight is provided by TTUHSC Department of Family Medicine and also serves as a clinical learning site for students. Goals of the Wellness Center include:
  - Provide primary care services and disease management programs for obesity, hypertension, diabetes and asthma;
  - Conduct a comprehensive health education program targeted at obesity, hypertension, diabetes and asthma;
  - Collaborate with Lubbock ISD to recruit disadvantaged students into health care careers;
  - Provide clinical experiences for SON graduate and undergraduate students in Wellness Center areas; and
  - Evaluate outcomes.
- **The Permian Basin Nursing Center** is a nurse-managed primary health care facility. It is housed in the Texas Tech Health Center on the Odessa campus. Services are provided by nurse practitioners that also teach at the TTUHSC School of Nursing. Another graduate faculty member provides medical care management. A team that treats the patient with compassion, concern, commitment and competence provides health care. The providers collaborate with a primary care physician and a psychiatrist toward providing a variety of health services that include:
  - Immunizations
  - Vision and hearing screenings
  - Pre-employment and school/sports physicals
  - Women's and men's health care
  - Texas Health Steps
  - Health education
  - Geriatrics
  - Mental health care
- The Graduate Program offers a Master of Sciences in Nursing with a focus on Education or Administration in conjunction with a clinical focus in Community Health or Gerontics. The Master of Sciences in Nursing program's greatest increase in enrollment is in the Family Nurse Practitioner (FNP) Program and the Post-Masters Nurse Practitioner Programs. In 1995, a collaborative program with The University of Texas at Tyler School of Nursing was established to prepare Family Nurse Practitioners for the Tyler area. New graduate program offerings based on the HRSA Expansion Grant have increased the graduate program options to include:
  - Advanced Nursing Practice
    - Geriatric Nurse Practitioner

- Acute Nurse Practitioner
  - Pediatric Nurse Practitioner
  - Research Coordinator (Clinical Trials Management)
- The Research Program offers assistance to faculty and students in conducting research, as well as applying for external and internal funding. Only 59% of School of Nursing funding in AY 2001 was from the state. The remainder is from the practice plan, grants and contracts. The Strategic Plan of the School of Nursing includes increasing extramural funding through research and grants.
  - The School of Nursing is moving toward a research mission, as is all of TTUHSC. Many initiatives are underway to improve the research enterprise. Within the School of Nursing, grant and research funding have increased substantially. Major grant proposals submitted in AY 2001 equal \$4,864,215. In addition, \$2,568,906 was captured in federal grants.
  - Nine extramural grants are in development for AY 2002 funding through the Research and Practice Program. Grant application programs include the funding agencies of B. Kommen Foundation, Texas Higher Education Coordinating Board, Helene Fuld Foundation, HRSA and U.S. Department of Labor.

## **SCHOOL OF ALLIED HEALTH**

- In 1994, the educational program for physical therapists transitioned from the baccalaureate degree level to the entry-level master's degree level. In late 1999, the Texas Higher Education Coordinating Board approved a similar transition of the baccalaureate degree for occupational therapy to an entry-level master's degree, to commence with the entering class of 2000. Both the MPT and the MOT programs follow a 3 + 3 format. Students complete three years of general education-liberal arts studies prior to entering these three-year professional programs. The educational programs in Occupational Therapy and Physical Therapy are offered at the campuses in Amarillo, Lubbock and Odessa. The expansion of our programs to include two other campuses allowed the class size in those disciplines to double. The expansion to the campuses in Amarillo and Odessa was motivated by the commitment to educate students locally and urge them to practice locally after graduation. The long range goal is to increase the number of clinicians in the regions. A number of students have said it clearly: "If you didn't have this program here at this location, I could not choose this major. I cannot relocate because of family and economic considerations."
- The Department of Communication Disorders includes baccalaureate, master's and doctoral educational programs. The baccalaureate degree is in communication disorders; graduate students choose either speech-language pathology or audiology as the major.
- An educational program for physician assistants began in 1999. This profession is one of the fastest growing in the nation. It is particularly well suited to the West Texas region because a large number of physician assistants choose to specialize in family medicine and other primary care specialties and to practice in small towns and rural areas. This program is an entry level master's degree.

- The Clinical Laboratory Science Program is the only one in the nation that offers students the opportunity to choose among options: (1) traditional CLS curriculum; (2) pre-med option; and (3) business option. With the business option, a collaborative relationship with the TTU College of Business Administration allows the student to earn a minor in Business and with only one year of post-baccalaureate study, an M.B.A. This option is available for students who aspire to supervisory and/or management positions in clinical labs. A Master of Science in Molecular Pathology was approved by the Texas Higher Education Coordinating Board in October, 2001, and will begin the Summer of 2002.
- The School of Allied Health continues to receive hundreds of applications for admission.
- The eleven professional programs within the School are each independently accredited by a different accrediting agency. Thus, at least one program is always in the self-study process. All existing programs are fully accredited with maximum allowable terms of accreditation.
- A “first in Texas” baccalaureate (B.S.) in emergency medical systems management began in 2000. This program provides a long sought-after opportunity for practicing EMT’s to complete an undergraduate degree while preparing to assume leadership positions in management of pre-hospital care systems. This program complements our expanding relationship with community colleges throughout the region. The EMS program in the School also houses the Texas EMS Education Advisor function for the Texas Department of Health.
- Personnel shortages continue in many of the allied health professions. They are most severe in the disciplines of communication disorders, clinical laboratory science and physician assistant. The School has an active faculty development program, including graduate fellowships for allied health clinicians who are making the transition to academe. With a critically small number of qualified faculty in the School’s disciplines, this “grow your own” philosophy is one approach to the solution of the problem.
- Departments within the School of Allied Health include:
  - Diagnostic and Primary Care
    - Clinical Laboratory Science (B.S.)
    - Physician Assistant (M.S.)
    - Emergency Medical Services (B.S. and Certificates)
    - Molecular Pathology (M.S.)
  - Rehabilitation Sciences
    - Occupational Therapy (M.O.T.)
    - Physical Therapy (M.P.T.)



Vocational Rehabilitation (M.V.R.)  
Athletic Training (M.A.T.)

Department of Communication Disorders (B.S. and M.S.)  
Speech Language Pathology (M.S.)  
Audiology (Au.D.)  
Communication Disorders (B.S.)

## **SCHOOL OF PHARMACY**

- Texas Tech University Health Sciences Center School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The School began accepting applications and enrolled its first class of 63 students in the fall of 1996. Each fall since 1996, the School has enrolled a new class. The founding class graduated in May, 2000.
- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in the process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is based around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.
- In addition to the traditional Pharm.D. program, the School also provides a non-traditional Pharm.D. program geared toward the practicing bachelor level pharmacist, as well as a Ph.D. program in the basic pharmaceutical sciences.
- In June of 2000, the American Council of Pharmaceutical Education (ACPE) granted the School full accreditation status.
- To provide significant and varied clinical experiences during the last two years of the curriculum, students are assigned to clinical rotations in Amarillo, Lubbock, El Paso and Dallas/Fort Worth.
- The School is committed to providing West Texas with innovative pharmaceutical care. The faculty and residents of the School provide patient care through various contracts with external health care institutions including hospitals, community pharmacies, nursing homes, clinics and the Texas Department of Criminal Justice.
- The School has opened four pharmacies and has a fifth under construction. Developed as model teaching pharmaceutical care pharmacies in Texas Tech clinics, these pharmacies emphasize comprehensive pharmaceutical care. The pharmacies include:
  - Amarillo: Texas Tech Clinic (Under construction - to open March 2002)

- Dallas: Texas Tech Pharmacy at Central Dallas Ministries Clinic
- El Paso: Texas Tech Clinic
- Lubbock: International Pain Center Pharmacy  
Medical Office Building Pharmacy Southwest

C In addition to its direct patient care initiatives, the School supports a significant research program. The School of Pharmacy building houses approximately 35,000 square feet of laboratory space. Current efforts include research targeted at drug delivery, drug metabolism, blood brain barrier, cancer, immunology, molecular biology, pharmaceuticals pharmacokinetics and pharmacoconomics. The School has received significant research grants and contracts, including six AACP New Investigator Awards and six NIH grants. The annual Marsh Lectureship brings world renowned research experts in neuroscience and addiction to visit the School and give invited lectures to the TTUHSC Amarillo campus.

- The School has two research centers - Vascular Biology and Cancer - and participates with the School of Medicine Amarillo faculty in a new university designated Research Center of Excellence in Women's Health.
- The School's Dallas/Fort Worth campus will be relocating to the North Texas Veterans Affairs Medical Center in Dallas. The VA is totally renovating a building to house the School. This facility will be occupied in Summer, 2002. Beginning immediately thereafter, the VA will be constructing a new two-way television classroom addition to the building to provide adequate space for that campus to grow.

• The School has clinical affiliations with some of the leading chain and independent pharmacies and hospitals throughout its 4-campus region:

- Amarillo:

Eckerd Drug Stores	United Supermarket Pharmacies
Walgreens Drug Stores	WalMart Pharmacies
Amarillo Veterans Affairs Medical Center	Baptist/St. Anthony's Medical Center
Northwest Texas Healthcare System	
- Dallas/FW:

Community Pharmacy Denton	Eckerd Drug Stores
Kroger Pharmacies	Tom Thumb Pharmacies
Walgreens Drug Stores	Baylor University Medical Center
Central Dallas Ministries Clinic	Children's Medical Center Dallas
Methodist Medical Center Dallas	North Texas VA Medical Center Dallas
Presbyterian Medical Center Dallas	All Saints Medical Center Fort Worth
Cook Children's Hospital Fort Worth	Harris Methodist Health System Fort Worth
Univ. of North Texas HSC Fort Worth	

- El Paso: Texas Tech Clinics  
Veterans Affairs Medical Center
- Lubbock: Eckerd Drug Stores United Supermarket Pharmacies  
Walgreens Drug Stores Covenant Medical Center  
University Medical Center

## HEALTH CARE SYSTEMS

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the Western part of the state. Of the approximately 130,000 inmates housed in TDCJ facilities, the Western sector has approximately 32,000 beds in 28 facilities at 19 sites. Included is a 550-bed psychiatric hospital located in Lubbock which opened in July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September, 1996 with medical/surgical care provided by the TTUHSC School of Medicine. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. During the 1995 Legislative session, the Texas Legislature expanded the CMHCAC role allowing it to contract with other state agencies to provide them with managed care services. As a result of this action, effective September 1, 1995, TTUHSC began providing managed health care services to five Texas Youth Commission (TYC) facilities, with approximately 1,000 youth located in Brownwood, Pyote, Sheffield, Vernon, and El Paso. During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC) and three public members were added. Additionally, the Committee's oversight and compliance roles were strengthened.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. Pharmacy services for the TDCJ contract are provided through a central contract managed by the TTUHSC School of Pharmacy in Amarillo.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ inmates by connecting correctional unit clinics with medical school consultants at TTUHSC in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists who service the prison hospitals. The telemedicine program has also been a public safety tool by reducing the need to transport inmates from prisons to receive specialty care. The correctional telemedicine system is located in 15 of the 26 prison units served by TTUHSC. With deployment of telemedicine in the larger units and at sites with multiple prison units, 92% of the inmates served by TTUHSC have telemedicine access.

In October, 1995, Correctional Health Services was re-designated as the Office of Managed Health Care. This office was given the responsibility for all TTUHSC managed care activities, including contracting with private and government payers to provide medical services to patients and for developing new lines of business. In order to more effectively contract for health care business, this office created a physician group practice organization

with a private, non-profit status. This physician organization became a partner in a health maintenance organization (HMO) called Texas Universities Health Plan (TUHP). TUHP is offered to State of Texas and higher education employees, retirees and dependents in Lubbock and several surrounding counties. Additionally, this office has spearheaded the development of several new lines of business for TTUHSC and participating community physicians. These products include Texas Universities Transplant Consortium, Texas Healthy Kids, the Children's Health Insurance Program (CHIP), and a health plan for TTUHSC residents and their dependents. This office also coordinates the participation of all four TTUHSC campuses in the Texas Department of Health's women and children's health initiatives in West Texas through the Title V Program. In recognition of the continued expansion in the correctional and managed health care areas, the office was reorganized and renamed the Office of Health Care Systems in December, 1999.

Other initiatives for Health Care Systems (HCS) include:

- Local contractual agreements with Lubbock Regional MHMR and El Paso Life Management Center;
- Responsibility for case management activities for high risk pregnant women and children participating in Medicaid or Title V Programs;
- Provision of onsite health services for the 500-bed Ector County Jail;
- Management of the Texas Tech Diabetes Center. The Diabetes Center provides education and research initiatives to ensure comprehensive diabetes self-management education for persons with diabetes in Lubbock and the surrounding counties of West Texas and Eastern New Mexico. This program is being established in accordance with National Standards for Diabetes Self-Management Education Programs of the American Diabetes Association.
- Management of the TTUHSC Mobile Mammography program, which focuses on providing breast screening to the citizens of West Texas through mammography and clinical breast examinations. The Mobile Mammography clinic is accredited by the American College of Radiology and certified by the Texas Department of Health and the Food and Drug Administration.
- HCS supports the concept of localized delivery of outpatient-based health care through ventures such as Texas Tech Medical Center Southwest (TTMCSW), Southwest Lubbock Surgery Center, and the Laser Surgery and Vision Institute. Located in the former Southpark Hospital campus, TTMCSW offers area consumers easy access to a broad range of primary care and the latest in outpatient surgical technologies.
- HCS supports, maintains and finances the Institutional Clinical Compliance Office for all governmental health care systems. This includes all four campuses and all schools. The Institutional Clinical Compliance Office is an integral part of Health Care Systems and is considered to be a top priority of the President of TTUHSC.

- HCS assumed management of the Lubbock County Medical Examiners Office (LCME) in January, 2001. The LCME Office investigates deaths in Lubbock County and performs autopsies upon request for approximately 65 West Texas counties.

## **RURAL AND COMMUNITY HEALTH**

Texas Tech University Health Sciences Center continues its longstanding commitment to rural health through the Office of Rural and Community Health. This office is charged with coordinating the institutional rural health projects of TTUHSC, as well as assisting with the creation and implementation of sound rural health policies. The Office of Rural and Community Health also acts as a rural health information clearinghouse and works closely with communities across the 108 county TTUHSC service area.

The Office is responsible for several priority initiatives of the Texas Tech University Health Sciences Center.

- **Rural Health Initiative** - With dedicated funding from the 77<sup>th</sup> session of the Texas Legislature, the Office of Rural and Community Health is developing a project to enhance the number of future health care providers for the vast West Texas region it serves. The project will develop new programs, as well as leverage existing efforts to focus on creating a greater interest in K-12 and undergraduate students pursuing health care careers with service in rural areas. The program will also work to support existing health care providers in West Texas and to develop practical approaches to rural health and economic issues through research. Efforts include health care job fairs, scholarships, rural preceptor experiences, continuing training support for rural practitioners, and rural health services research projects.
- **Area Health Education Center (AHEC)** - Many of the concepts developed under the Rural Health Initiative will be expanded across the full TTUHSC service area (which comprises the western half of Texas) with Area Health Education Centers. TTUHSC is seeding funding in 2002 from the Health Resources and Services Administration to establish these centers. This program will address health profession recruitment and retention for the full 108 county area.
- **Telemedicine** - The Office of Rural and Community Health, through its Center for Telemedicine, is responsible for all telemedicine activities of the institution. The Vice President for Rural and Community Health serves as the Medical Director for Telemedicine at TTUHSC. As one of the national pioneers of telemedicine, developing and expanding this state-of-the-art medical tool continues to be a priority of TTUHSC. From the inception of the TTUHSC telemedicine program in 1991 to its current heavy utilization in correctional units, the program remains on the cutting edge of telemedicine service, research, and education. Emerging technologies which allow telemedicine to be provided with the use of desktop computers and networks are opening the door for affordable expansion into rural communities, nursing homes, schools and other similar applications. TTUHSC telemedicine activities focus on serving as a resource for communities and providers interested in telemedicine, and assisting with the development of sound public policy on telemedicine.

- **Texas Journal of Rural Health** - The *Texas Journal of Rural Health* is a quarterly journal published by TTUHSC. The only one of its kind in Texas and one of the few in the nation, the *Journal* focuses on quality articles, which address legitimate issues of rural health in areas such as policy, research, funding, and health care delivery. Any potential author is encouraged to submit relevant and current research studies, as well as legislative and health policy manuscripts.

## INFORMATION TECHNOLOGY

Texas Tech University Health Sciences Center uses a wide range of information systems technologies to support its academic and service missions. The Information Technology department supports all the regional campuses, associated clinics and the Health Sciences Center's outreach to rural communities and prison units of the Texas Department of Criminal Justice. A high speed ATM core network infrastructure, which lays the groundwork for combining voice, video and data, serves as the core technology for the local area networks and wide area network for the Health Sciences Center.

The Information Technology department currently provides the institution with support services in the areas of PC support, server administration, networking, programming support, data management, and systems management. The scope of services includes the following areas:

- Providing and supporting an ATM-wide area data network that supports all regional campuses and outlying clinics.
- Providing and supporting a high speed ATM network infrastructure at all campus locations.
- Providing institutional support for over 4,000 personal computers and terminals across all campuses through telephone support and actual hands-on repair and replacement. This covers both hardware and institutionally supported software.
- Providing access to computer based training addressing software programs and other technologies for students, faculty and staff.
- Providing and supporting institutional data file storage, printing services, and e-mail services.
- Providing essential backup services of institutional data.
- Providing the institution with electronic security, cleanup and protection from outside intrusions and computer virus attacks.
- Providing and supporting Internet connectivity, both through dial-up services and through network connectivity on-site at each campus.
- Providing, designing and supporting WEB development for academic and clinical information.
- Providing support for institutional applications such as admissions, electronic test statistics, and contracting.
- Providing support, maintenance and backup of departmental servers.

## HEALTHNET

Recognizing the need for our outreach programs, the Legislature provided funding for HealthNet, an integrated health care education and rural practitioner support network, to sustain the educational and clinical outreach support mission of the Health Sciences Center. HealthNet maintains three

telecommunication networks, MedLink, ESN and TechLink, to extend the resources of the TTUHSC to West Texas communities and beyond through interactive telecommunications, distribution of accredited medical education, and extension of TTUHSC's academic programs.

- **TechLink**

The TechLink network connects classrooms and conference rooms on all TTUHSC campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live interactive capability among all campuses for research, administrative, teaching and other educational support activities. Carrying more than 10,650 event hours in fiscal year 2001, the network:

- maximizes the outreach and impact of limited faculty resources;
- provides quality undergraduate and graduate courses to students on all campuses;
- facilitates curriculum consistency and continuity; and
- reduces faculty and student travel among the campuses.

- **MedLink**

The MedLink network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide direct patient care and information to Texans. The MedLink network supports telemedicine activities through live interactive video consultations between medical specialists at all campuses of TTUHSC and primary care physicians, physician assistants, nurse practitioners and their patients in rural West Texas. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including diagnostic data and images. The practice of medicine through telecommunication technologies has increased access to quality health care in underserved rural communities. The availability of telemedicine services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

- **Educational Services Network (ESN)**

The Educational Services Network is a videotape-based continuing education service. The ESN is supported by a comprehensive online learning management system. The ESN is used to extend the resources of health care facilities and professionals working in diverse health care areas. Over 200 hours of new continuing education and training programs are delivered to health care professionals and hospital staff annually. Continuing education programs are delivered via ESN to physicians, nurses and allied health professionals at more than 91 rural hospitals and clinics in all regions of Texas and Eastern New Mexico, with a national market of more than 250 hospitals and military sites throughout the United States. Extended accreditation periods and multiple cross-accreditation programming have increased the approved hours for health care professional disciplines to over 400 hours per year. Expanded programming, such as wellness, personal enrichment, safety, and patient and community education, has significantly added quality and value to the services offered. The use of the ESN has reduced professional isolation and has enabled practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care. Studies have shown that regular use of continuing education and training programs has produced measurable increases in the quality and continuity of patient care in diverse health care settings.

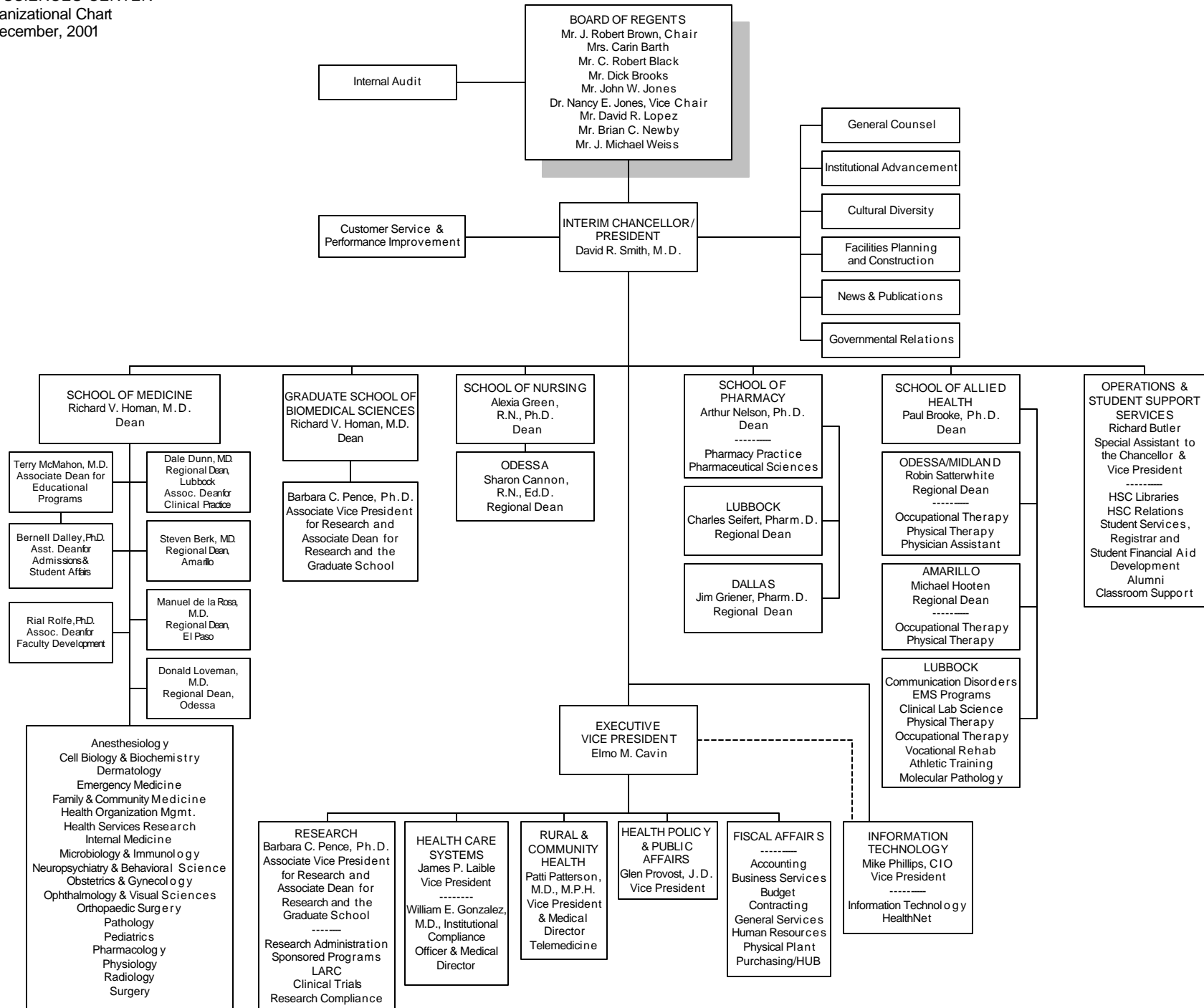
## **LIBRARIES OF THE HEALTH SCIENCES**

The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108 county West Texas service area of TTUHSC. The libraries, one at each of the four campuses, are staffed by 17 professional librarians, 2 administrative staff and 24 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the TTUHSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to over 1,850 electronic journals and over 4,000 electronic books. Through a proxy server, users may access this material from off-site locations as well. The libraries currently have over 50 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order that we might provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 105 per week. In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 28 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated. In the Summer of 2000, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences.

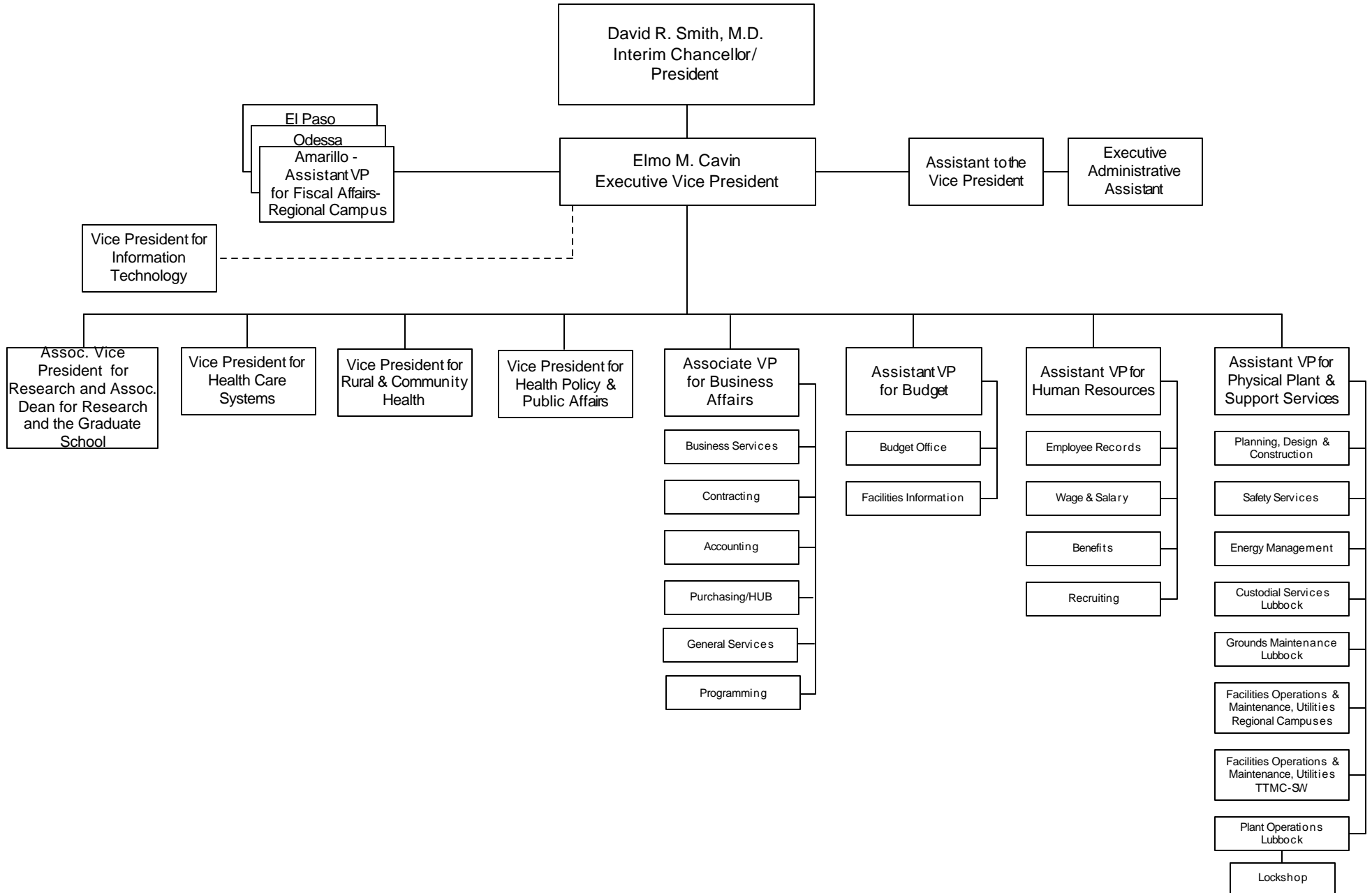


# ORGANIZATIONAL CHARTS

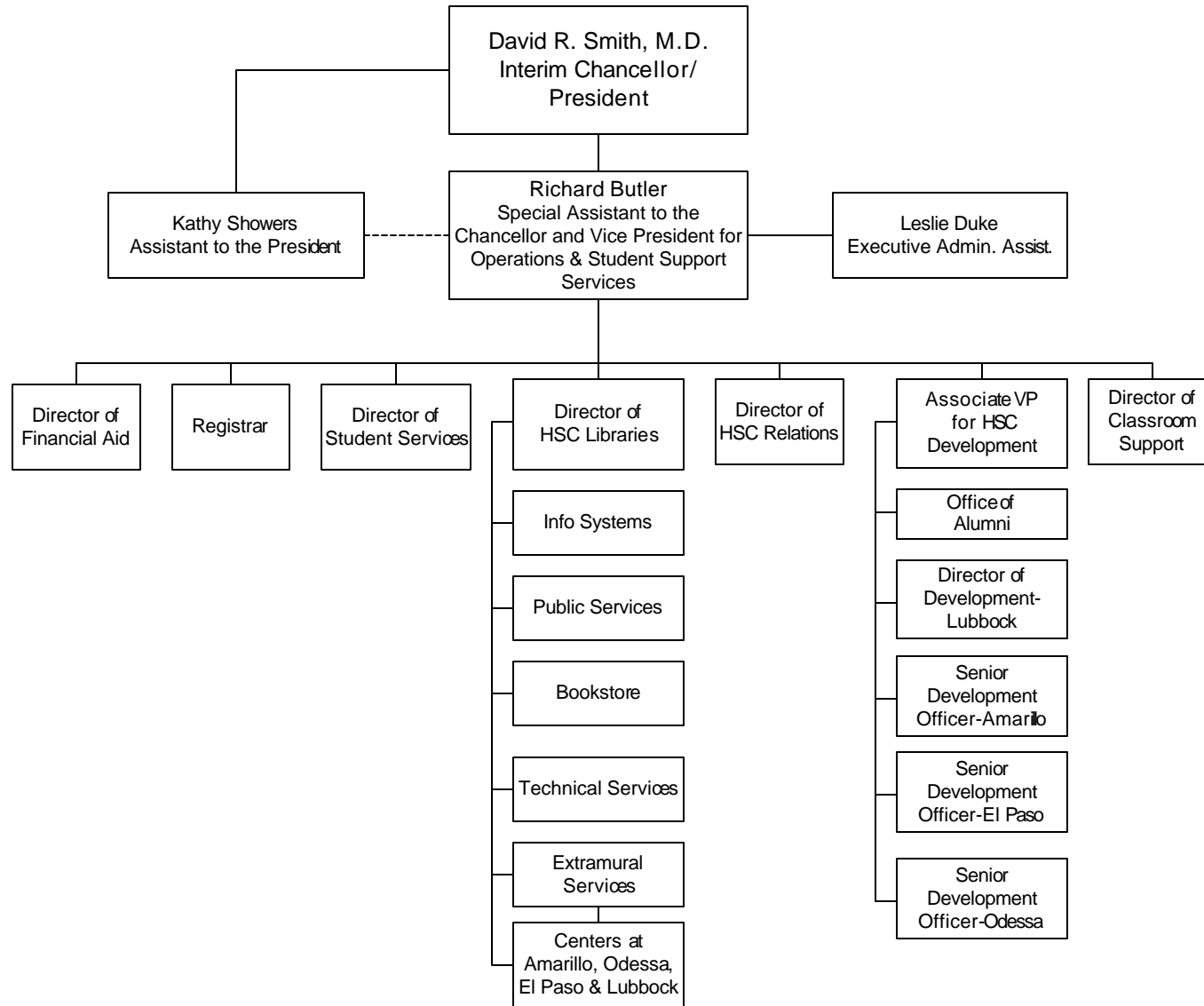
TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER  
Organizational Chart  
December, 2001



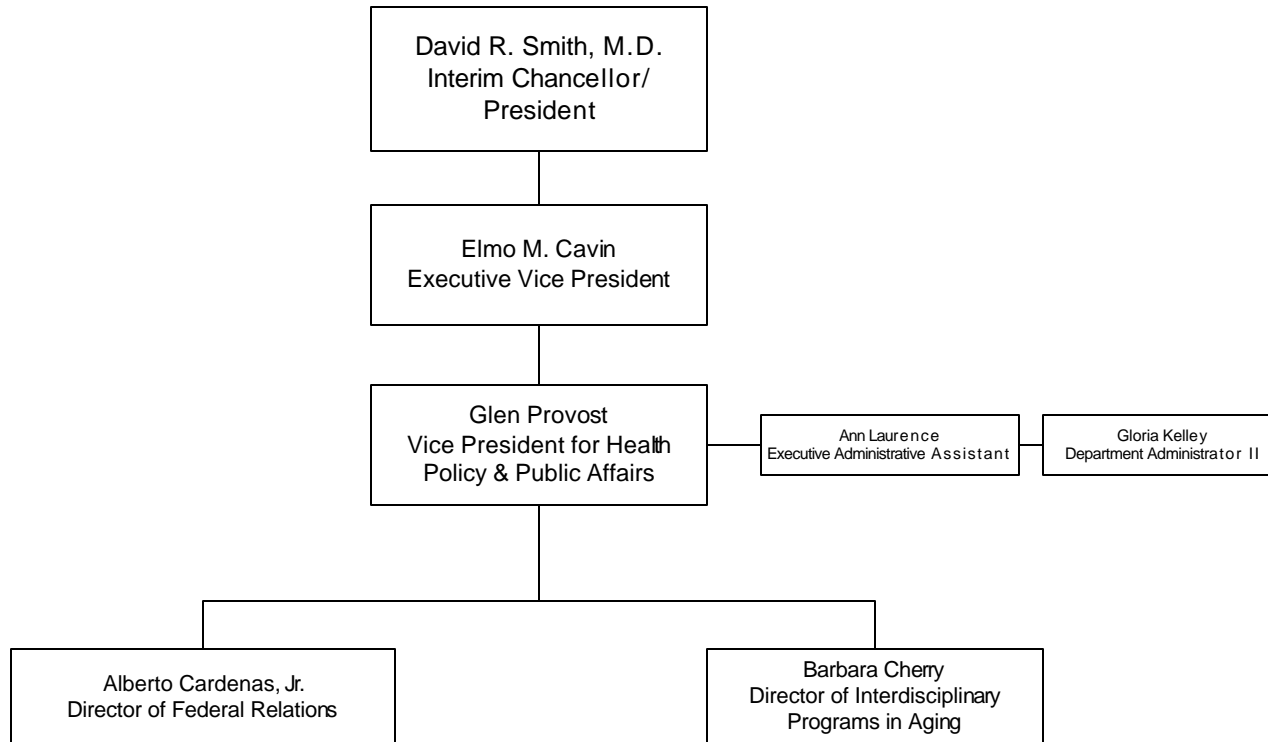
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Executive Vice President  
 Organizational Chart  
 December, 2001



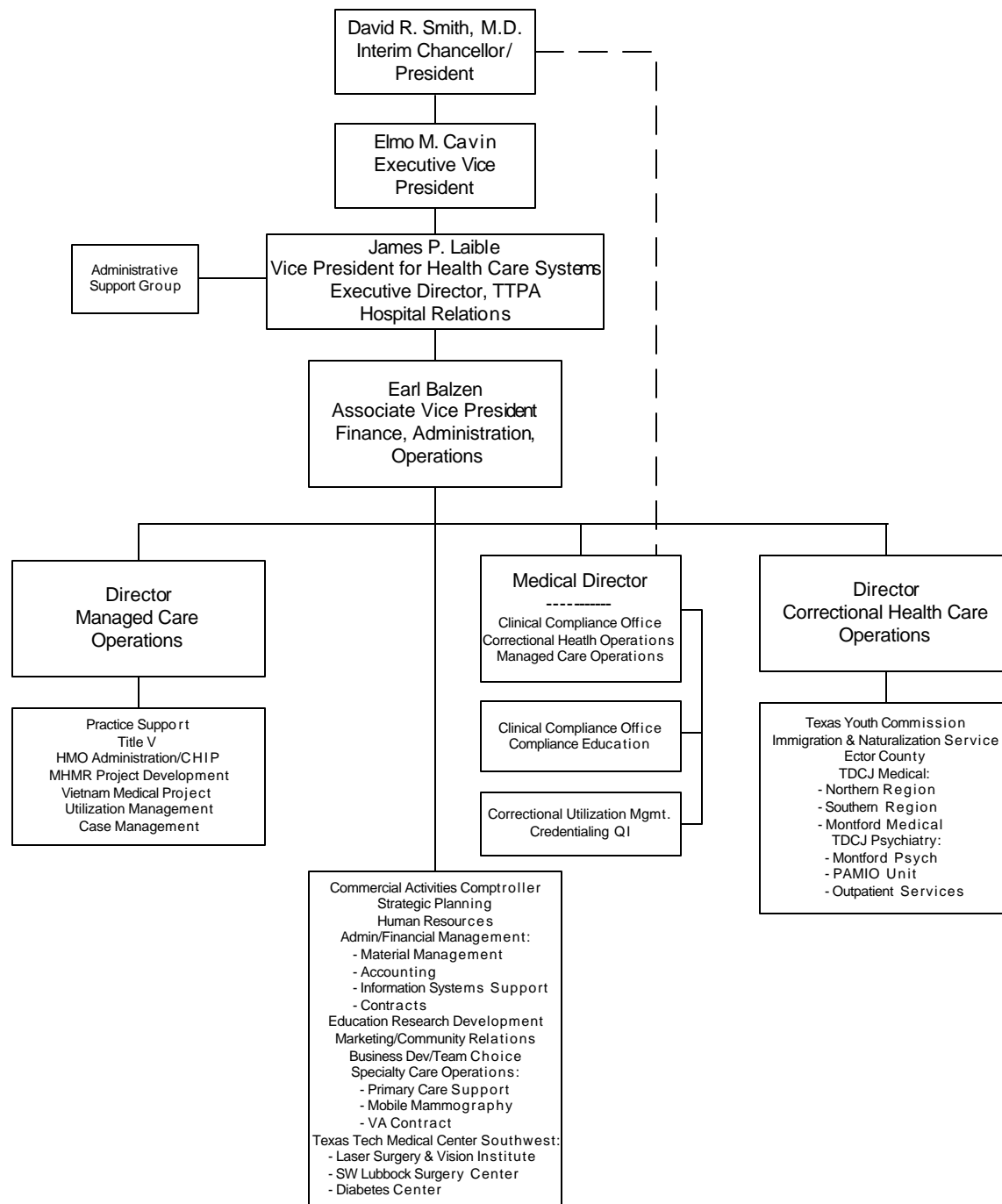
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Vice President for Operations and Student Support Services  
Organizational Chart  
December, 2001



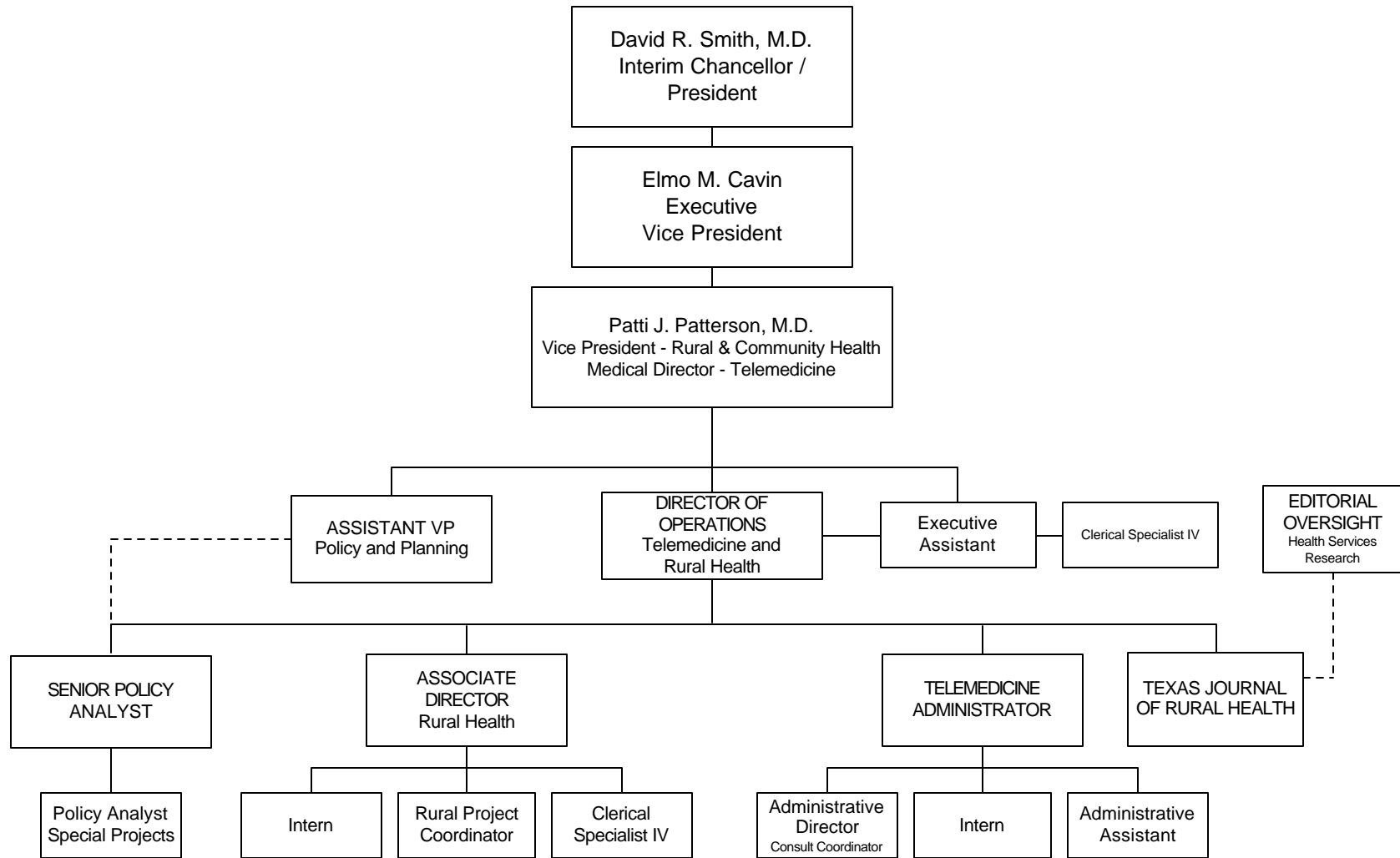
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Vice President for Health Policy & Public Affairs  
Organizational Chart  
December, 2001



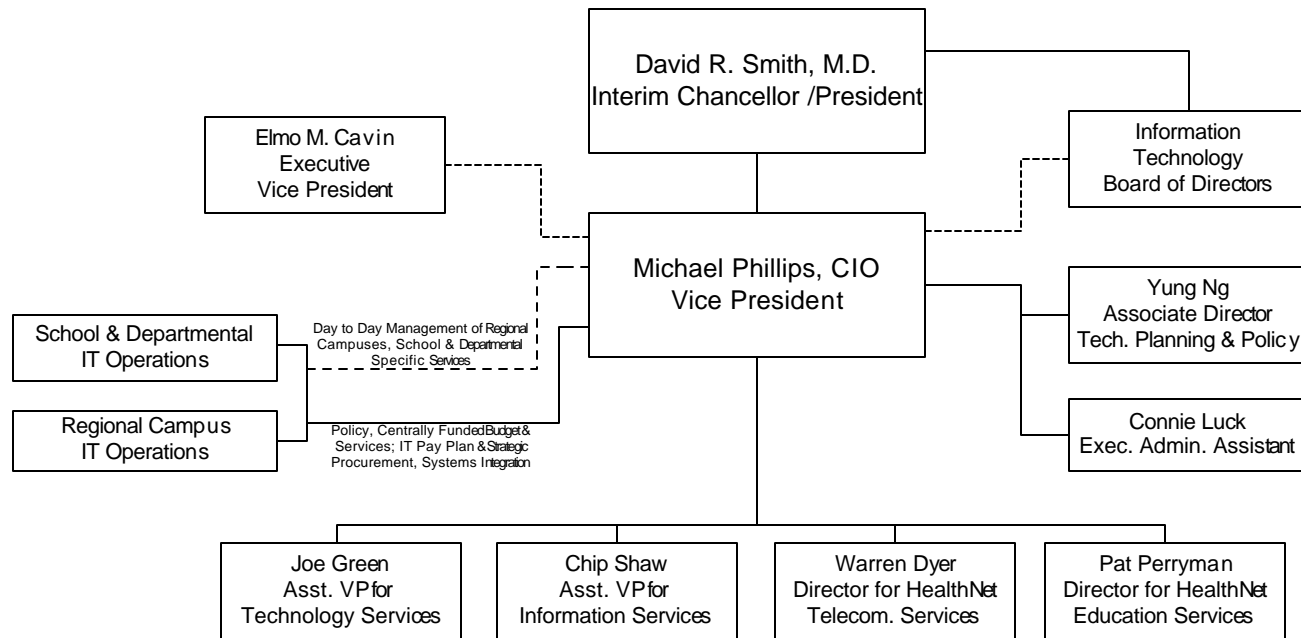
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Vice President for Health Care Systems  
 Organizational Chart  
 December, 2001



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Vice President for Rural and Community Health  
Medical Director - Telemedicine  
Organizational Chart  
December, 2001

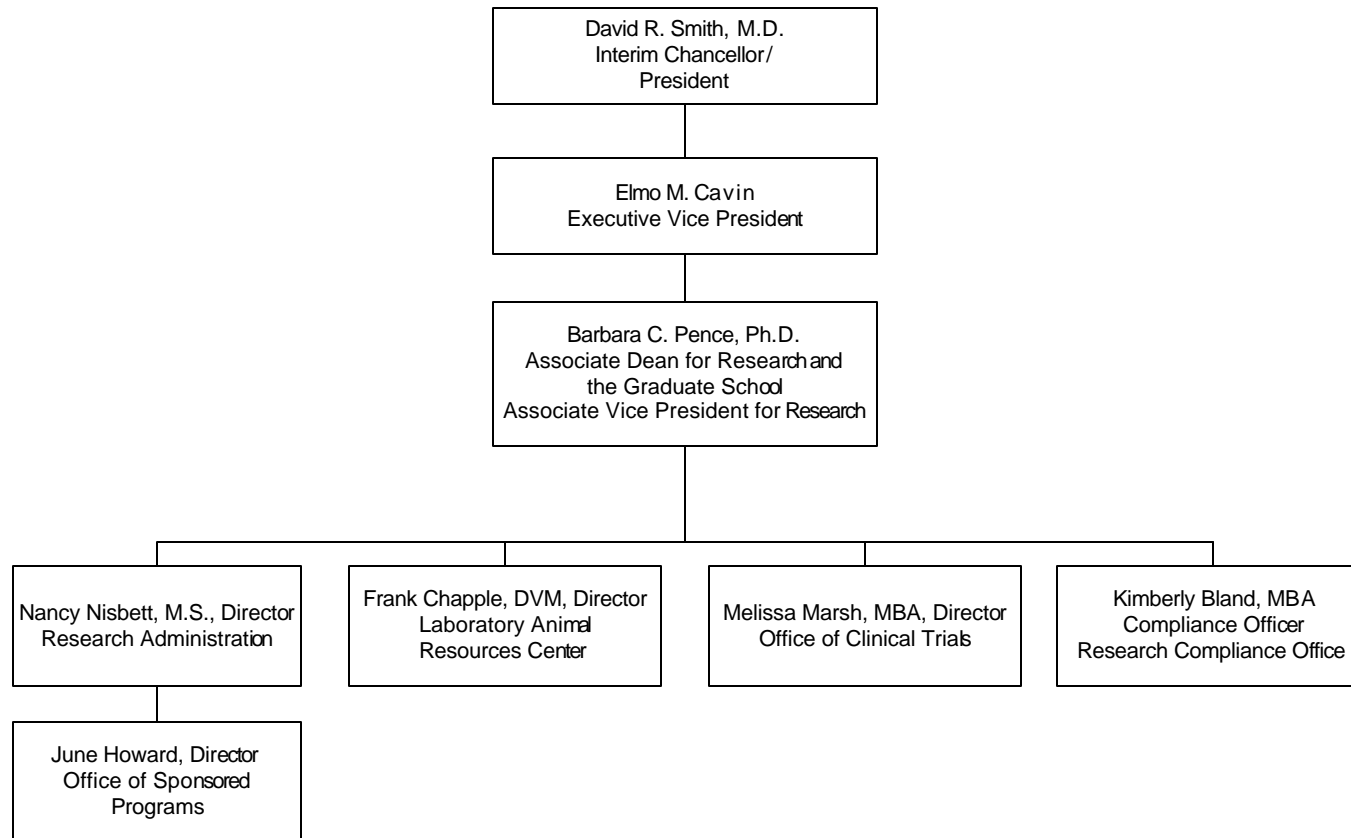


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Vice President for Information Technology  
Organizational Chart  
December, 2001

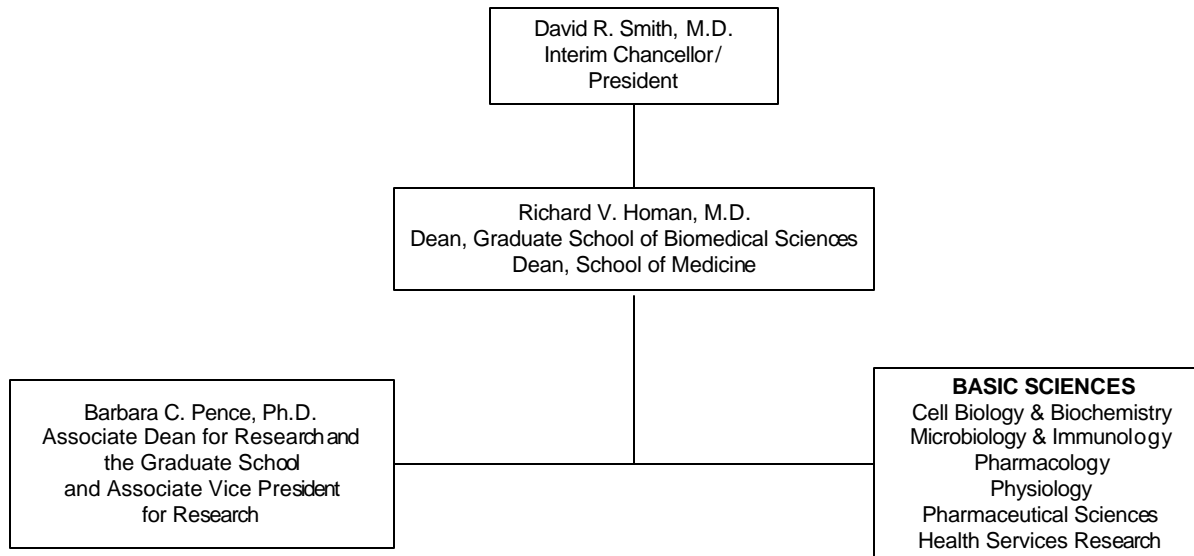




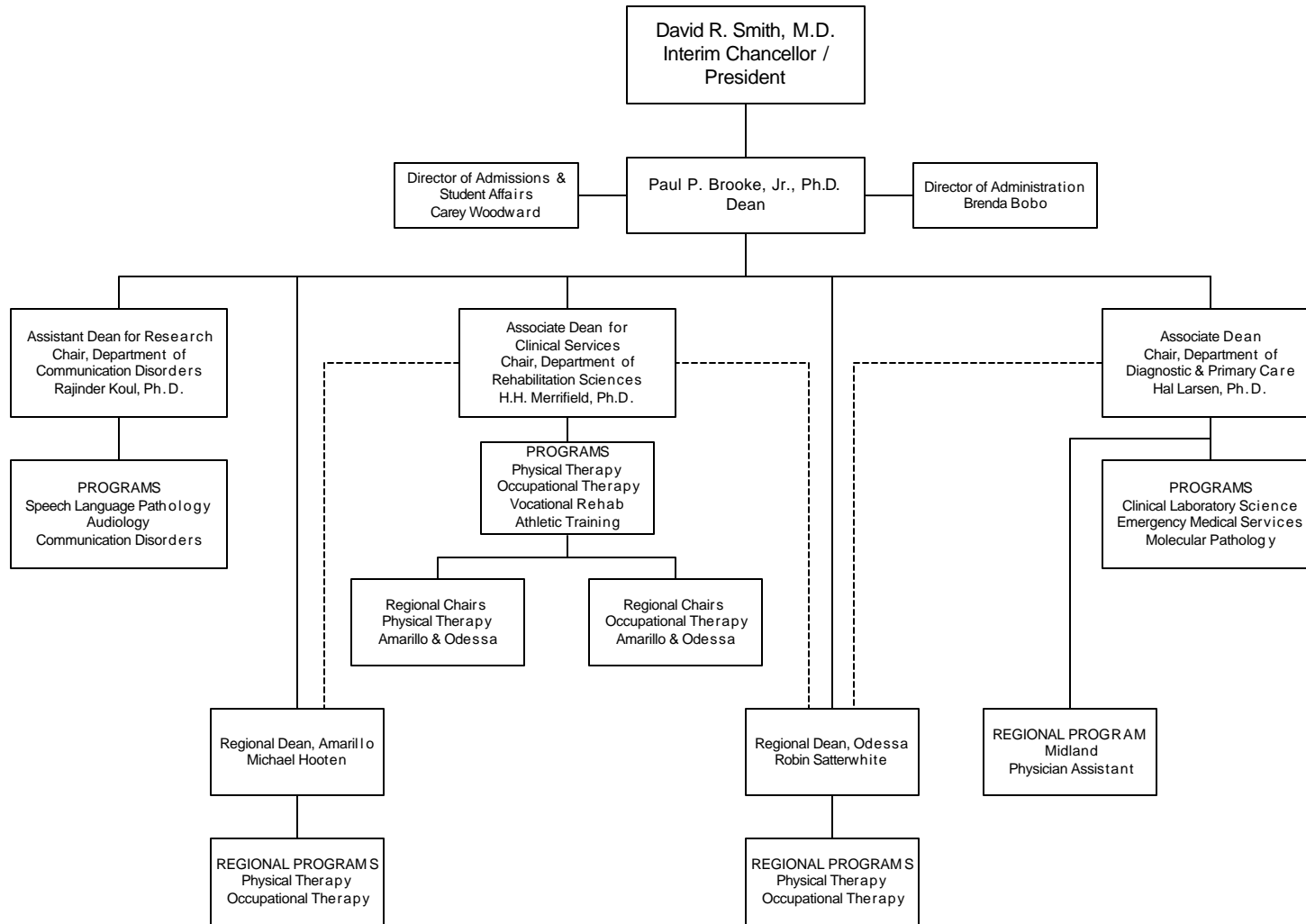
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Research  
Organizational Chart  
December, 2001



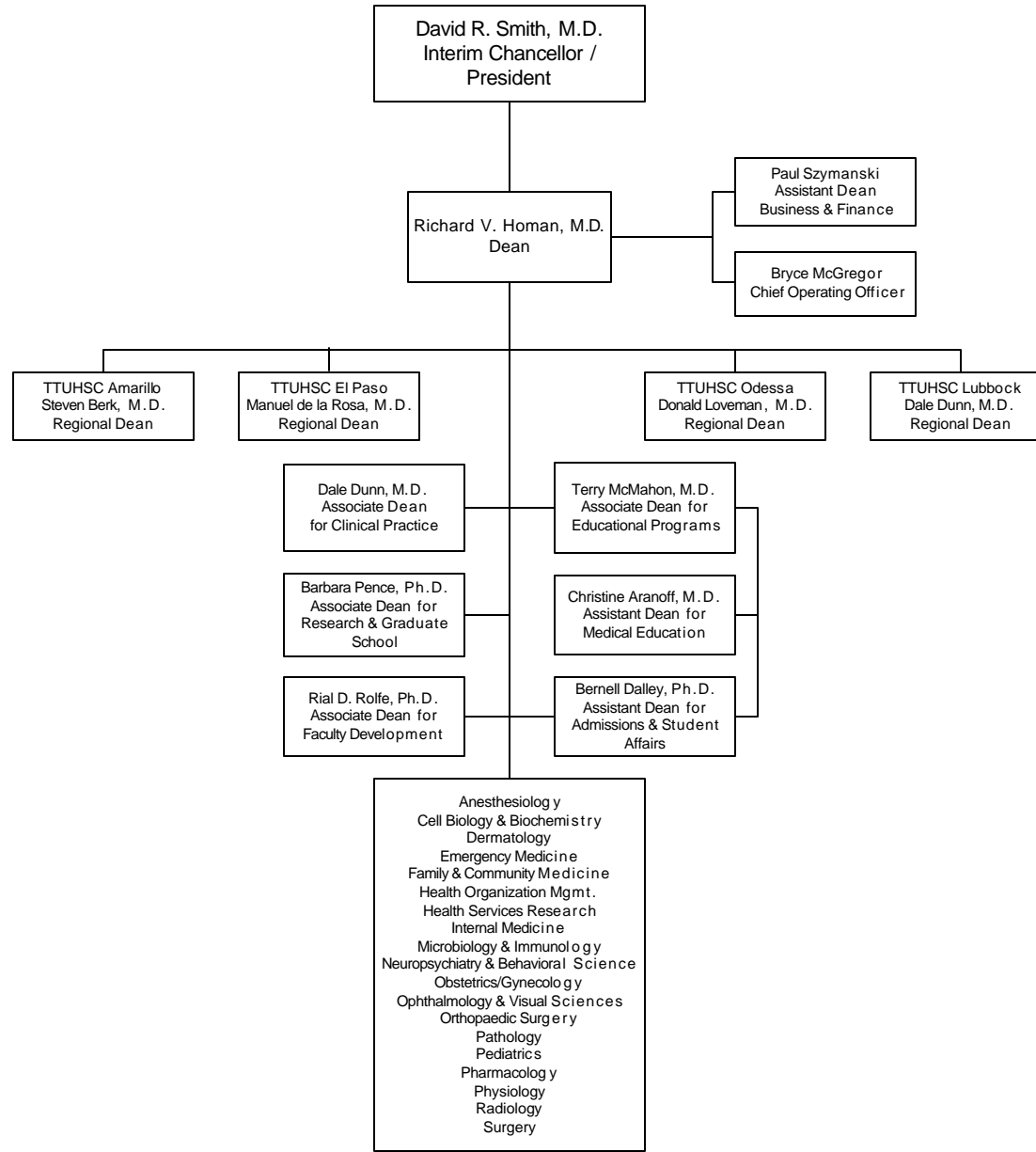
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Graduate School of Biomedical Sciences  
Organizational Chart  
December, 2001



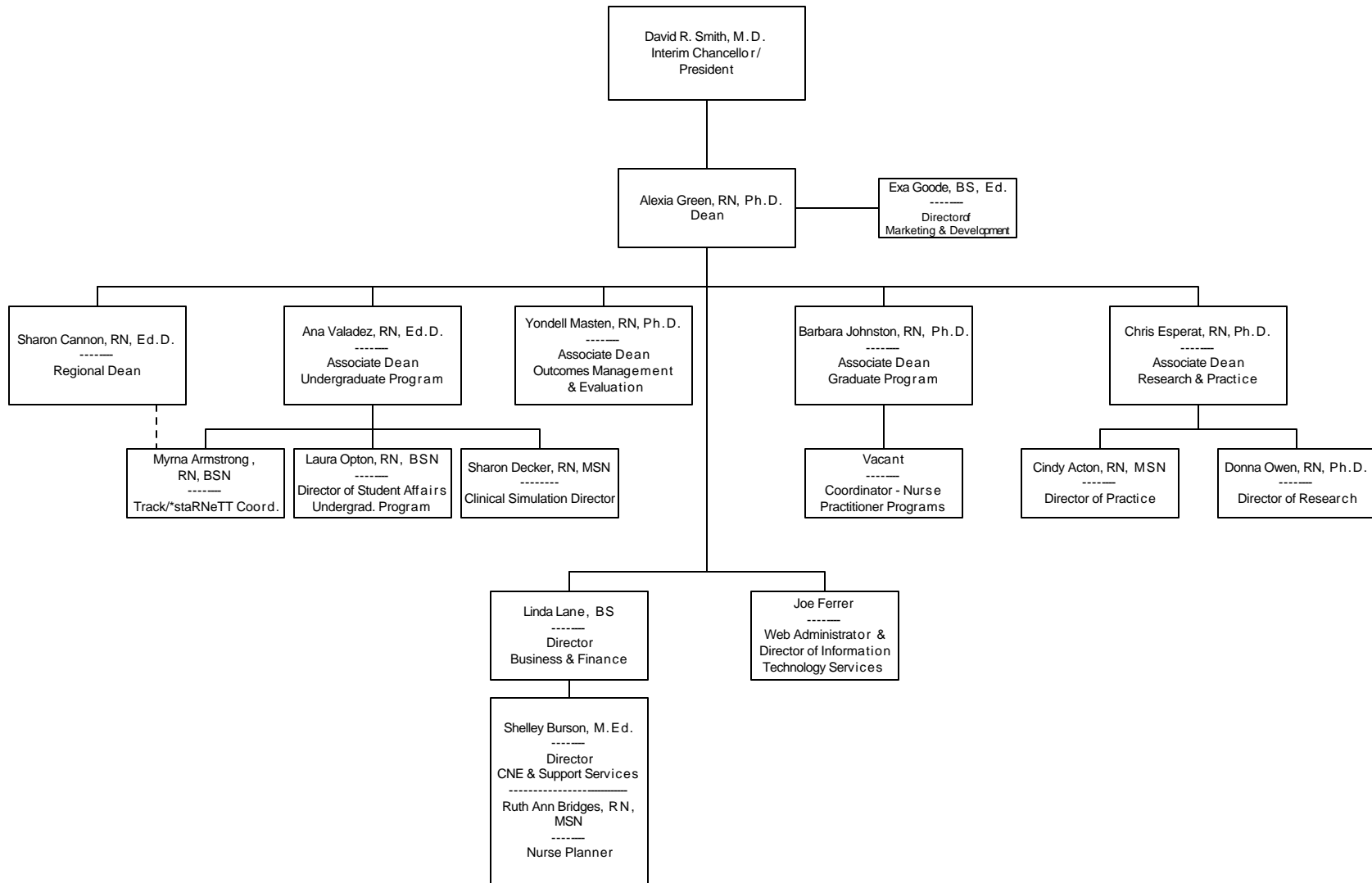
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Allied Health  
 Organizational Chart  
 December, 2001



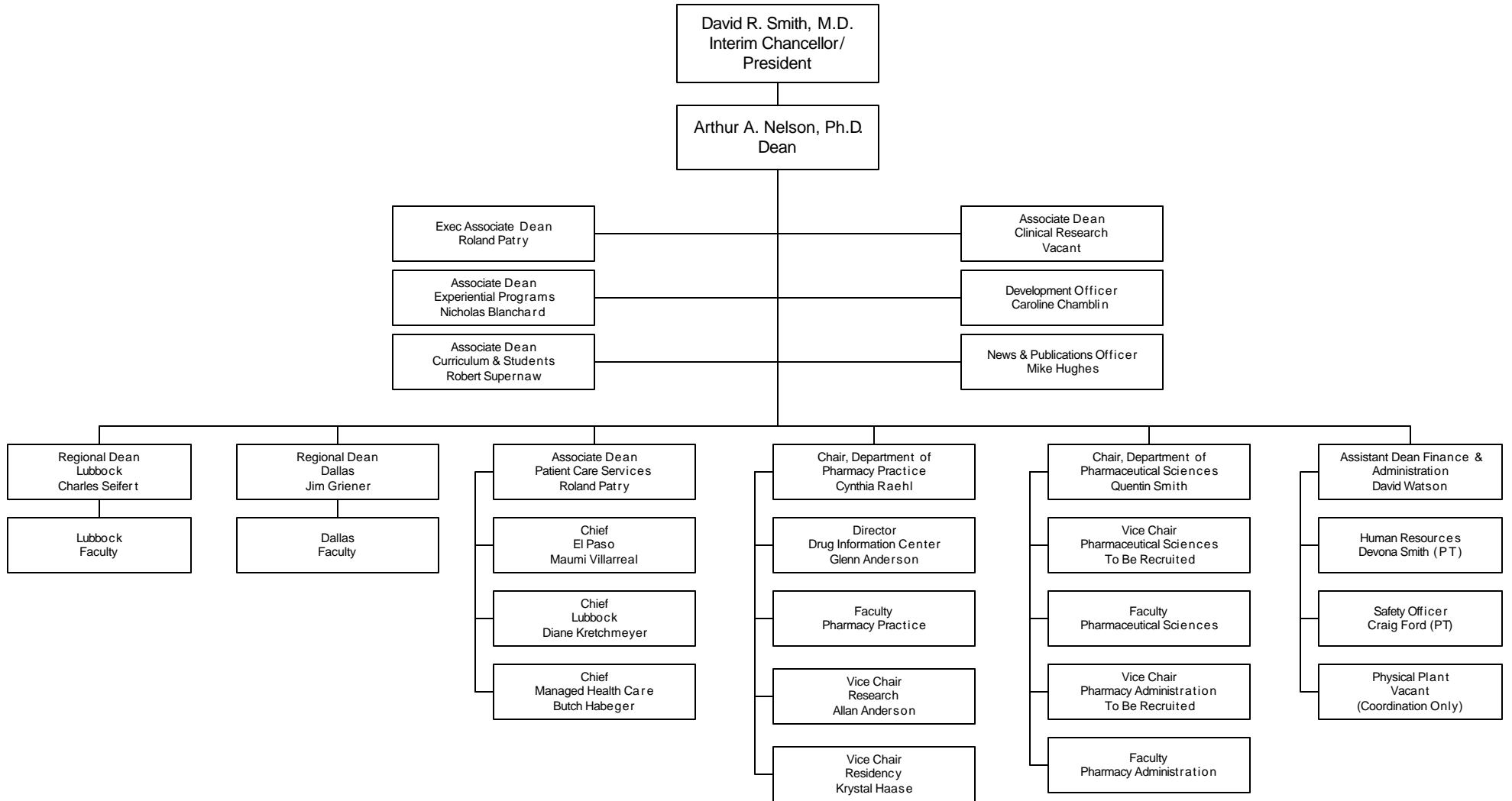
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Medicine  
 Organizational Chart  
 December, 2001



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Nursing  
 Organizational Chart  
 December, 2001



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Pharmacy  
 Organizational Chart  
 December, 2001



**PROGRAMS**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ACADEMIC PROGRAMS BY CAMPUS**

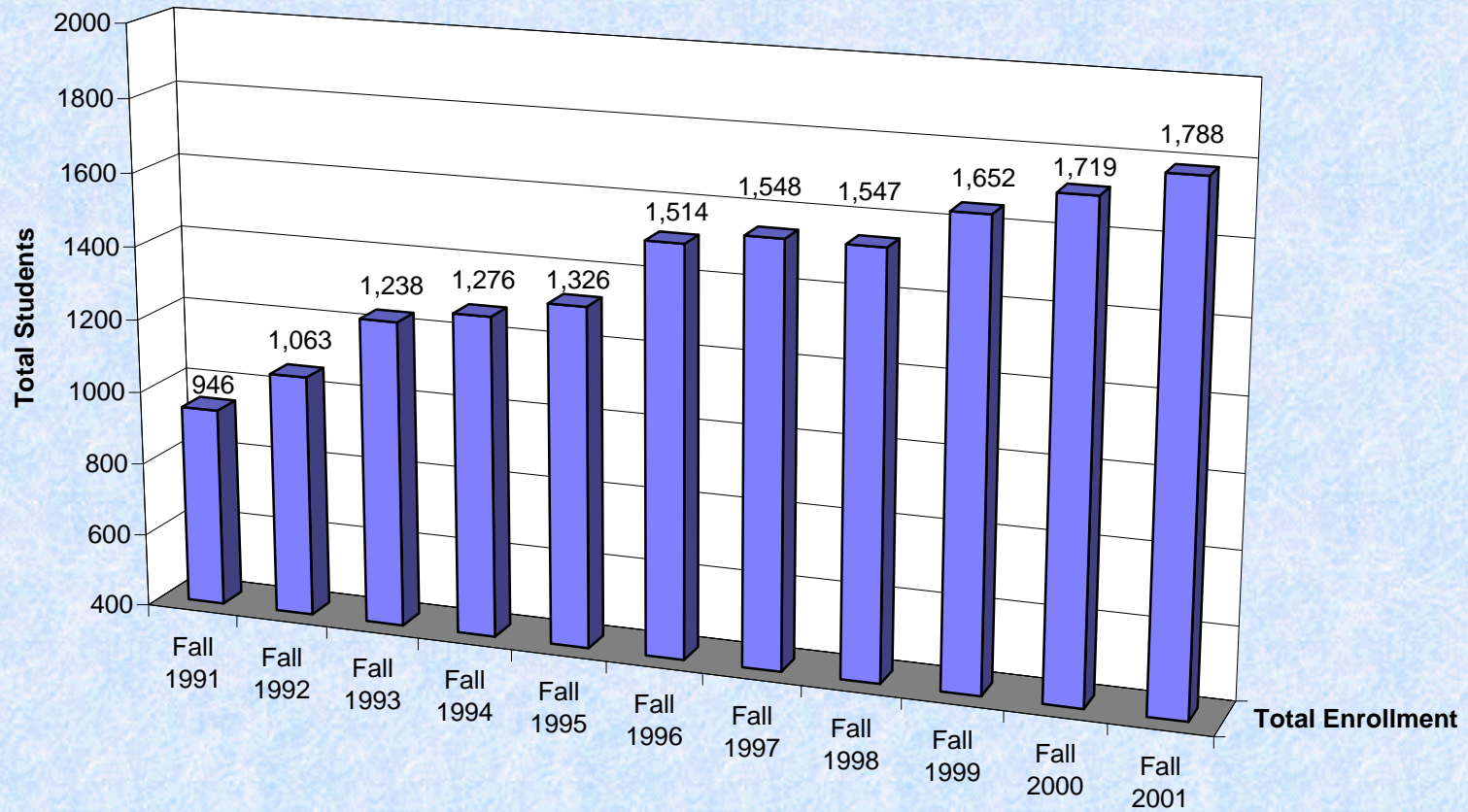
Location	Medicine	Allied Health	Nursing	Graduate School of Biomedical Sciences	Pharmacy
AMARILLO	School of Medicine	Occupational Therapy Physical Therapy	No Program	Pharmaceutical Sciences	School of Pharmacy Residents
EL PASO	School of Medicine	No Program	No Program	No Program	No Program
LUBBOCK	School of Medicine	Occupational Therapy Physical Therapy Vocational Rehabilitation Athletic Training Communication Disorders Clinical Lab Science Emergency Medical Services Molecular Pathology	BSN RN to BSN MSN Post Masters-FNP	Anatomy Medical Biochemistry Medical Microbiology Pharmacology Physiology Health Services Research Biotechnology	P3 and P4 Students Residents
MIDLAND	No Program	Physician Assistant	No Program	No Program	No Program
ODESSA	School of Medicine	Occupational Therapy Physical Therapy	RN to BSN MSN Post Masters-FNP	No Program	No Program
DALLAS	No Program	No Program	No Program	No Program	P3 and P4 Students Residents



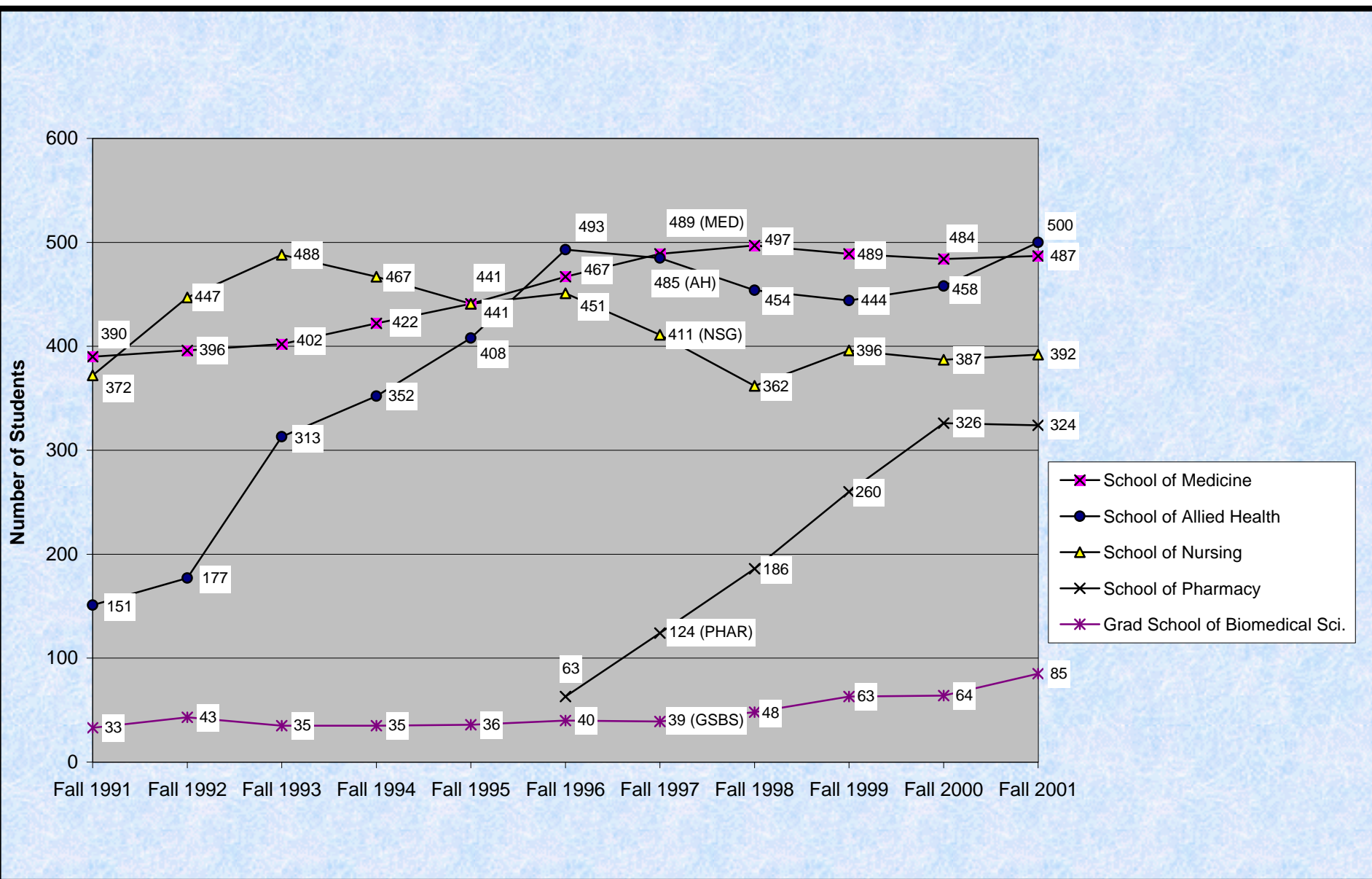
**STUDENTS**

# TTUHSC Enrollment Trends

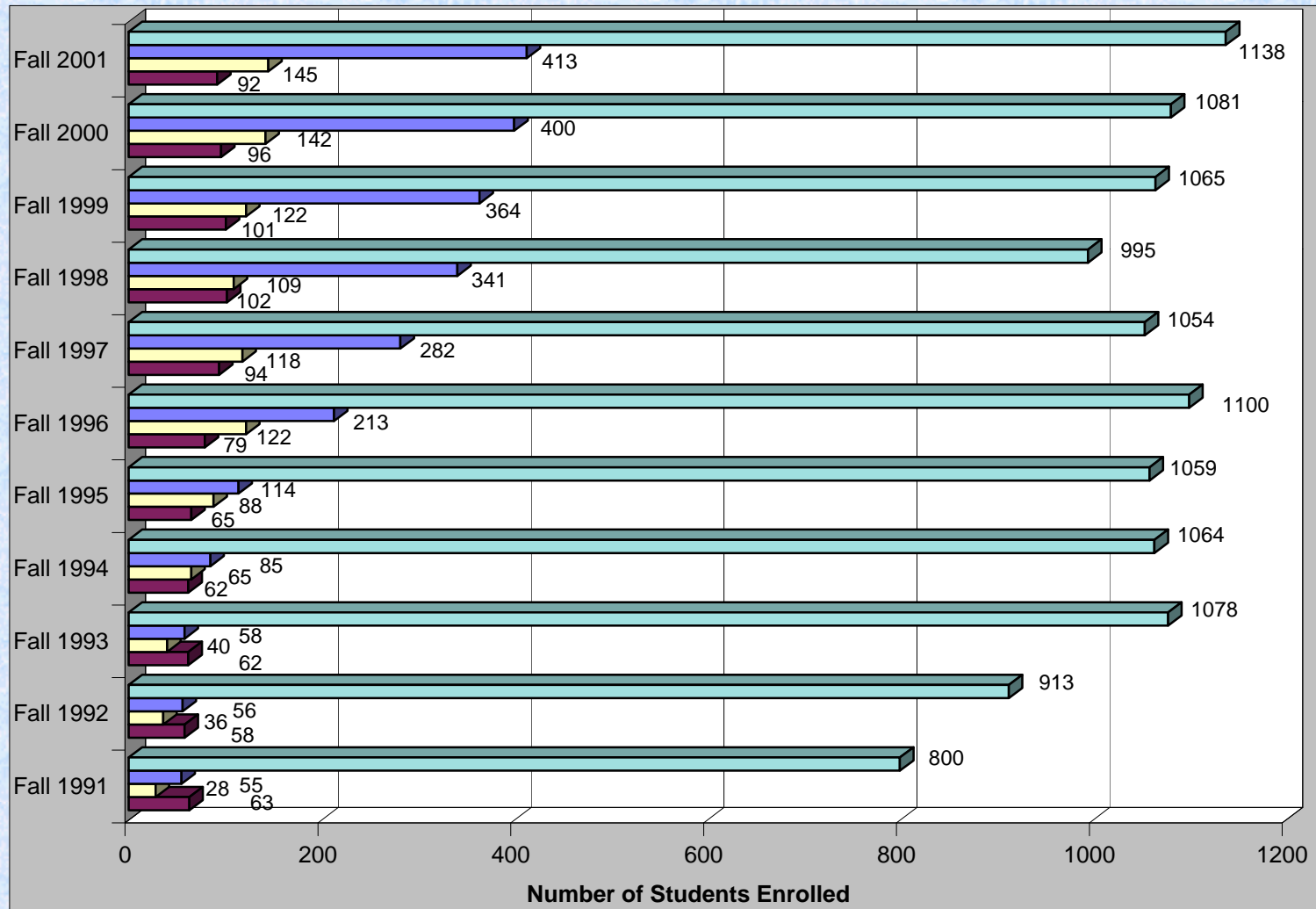
## Fall 1991 - Fall 2001



## TTUHSC Enrollment Trends by School Fall 1991 - Fall 2001



## Fall Enrollment by TTUHSC Campus Fall 1991 - Fall 2001



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	16	4	23	5	29	5	24	5	27	7	28	6	21	7	19	6	21	5	25	8	29
American Indian	3	3	2	2	1	3	0	5	1	5	4	9	5	4	4	4	7	5	2	7	3	7
Asian	35	26	30	29	27	26	31	23	32	24	40	44	56	42	71	50	75	68	94	86	99	75
Hispanic	38	42	37	56	44	67	47	77	55	79	64	93	68	78	70	66	79	69	80	92	79	108
Non-Resident Alien	8	10	13	12	10	16	5	15	6	9	7	11	3	7	8	7	18	11	14	17	29	21
Other	1	0	1	0	1	0	0	0	0	0	0	0	0	0	0	2	2	0	3	2	11	8
White	309	453	336	518	351	658	372	672	397	686	464	743	492	766	489	750	470	821	450	842	450	861
Total Enrollment	396	550	423	640	439	799	460	816	496	830	586	928	630	918	649	898	657	995	648	1071	679	1109

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ENROLLMENT BY ETHNICITY AND GENDER**

**GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1	0	0	0	1	0	0
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asian	0	0	0	0	0	0	1	0	1	0	1	3	1	1	3	3	2	6	6	5	1	1
Hispanic	1	1	1	1	1	1	1	0	2	0	1	0	2	0	3	0	2	1	1	1	2	0
Non-Resident Alien	8	2	12	5	8	7	3	6	3	6	5	9	3	7	7	6	11	8	10	9	26	15
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	1	0	0	1	1	1
White	13	8	13	11	10	7	16	8	18	6	14	7	17	8	16	7	19	13	13	17	24	14
Total Enrollment	22	11	26	17	19	16	21	14	24	12	21	19	23	16	29	19	35	28	30	34	54	31

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ENROLLMENT BY ETHNICITY AND GENDER**

**SCHOOL OF ALLIED HEALTH**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	2	0	5	0	2	0	3	1	4	1	5	2	5	3	9	1	11	3	9
American Indian	0	0	0	0	0	1	0	3	0	3	1	6	3	2	2	1	2	1	0	3	0	3
Asian	4	2	2	3	1	4	4	2	6	5	3	10	7	7	4	6	3	7	4	11	6	7
Hispanic	3	10	5	16	4	20	3	15	5	13	9	22	13	18	17	19	22	18	19	27	19	41
Non-Resident Alien	0	0	0	0	1	1	1	2	0	1	0	0	0	0	0	0	1	0	1	1	0	2
Other	1	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0
White	44	87	52	96	59	216	77	243	96	276	125	312	131	298	125	273	106	272	107	273	111	297
Total Enrollment	52	99	60	117	66	247	85	267	107	301	139	354	155	330	150	304	137	307	132	326	141	359

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ENROLLMENT BY ETHNICITY AND GENDER**

**SCHOOL OF MEDICINE**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	2	1	1	1	1	1	0	2	0	2	1	2	1	2	1	1	1	0	3	0	5
American Indian	3	1	2	0	1	0	0	0	0	0	2	0	2	0	2	0	4	0	2	0	2	0
Asian	29	13	26	13	23	7	24	8	24	8	28	11	37	12	47	16	56	25	58	33	59	37
Hispanic	24	9	23	11	30	14	34	20	42	21	42	19	38	18	31	13	30	11	27	13	27	15
Non-Resident Alien	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	5	4
White	218	90	225	94	234	91	240	95	255	89	276	86	275	104	261	124	234	127	213	133	208	123
Total Enrollment	275	115	277	119	289	113	299	123	323	118	350	117	354	135	343	154	325	164	302	182	302	185



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ENROLLMENT BY ETHNICITY AND GENDER**

**SCHOOL OF NURSING**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	14	3	20	4	22	4	22	3	24	2	23	1	15	1	11	0	10	1	8	3	12
American Indian	0	2	0	2	0	2	0	2	1	2	1	1	0	0	0	1	1	2	0	2	0	1
Asian	2	11	2	13	3	15	2	13	1	11	4	14	4	11	3	7	0	5	0	10	3	8
Hispanic	10	22	8	28	9	32	9	42	6	45	8	50	8	37	6	28	8	30	6	30	7	28
Non-Resident Alien	0	8	1	7	1	8	1	7	3	2	2	2	0	0	1	1	2	3	2	5	1	2
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
White	34	268	46	317	48	344	39	326	28	315	33	311	31	304	37	266	34	301	28	295	29	298
Total Enrollment	47	325	60	387	65	423	55	412	42	399	50	401	44	367	48	314	45	351	37	350	43	349

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ENROLLMENT BY ETHNICITY AND GENDER**

**SCHOOL OF PHARMACY**

	1996		1997		1998		1999		2000		2001	
	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	0	2	0	2	1	2	1	3	2	2	3
American Indian	0	2	0	2	0	2	0	2	0	2	1	3
Asian	4	6	7	11	14	18	14	25	26	27	30	22
Hispanic	4	2	7	5	13	6	17	9	27	21	24	24
Non-Resident Alien	0	0	0	0	0	0	4	0	1	2	1	1
Other	0	0	0	0	0	0	1	0	1	1	3	3
White	16	27	38	52	50	80	77	108	89	124	78	129
Total Enrollment	26	37	54	70	79	107	115	145	147	179	139	185

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
**SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING**  
**FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES**  
**As of September 1st**

<b>RESIDENCIES IN TEXAS</b>							
<b>DESCRIPTION</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>
Total Graduates	98	91	99	112	126	119	119
Primary Care (% of Total Graduates)	39 (39.8%)	38 (41.8%)	41 (41.4%)	47 (41.9%)	41 (32.5%)	43 (36.1%)	33 (27.7%)
Family Medicine	15	17	21	24	19	17	10
Internal Medicine *	8	9	10	13	9	15	13
Pediatrics	9	8	5	3	7	7	7
Med/Pediatrics	1	0	0	0	0	0	0
Ob/Gyn	6	4	5	7	6	4	3

<b>RESIDENCIES IN AND OUT OF TEXAS</b>							
<b>DESCRIPTION</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>
Total Graduates	98	91	99	112	126	119	119
Primary Care (% of Total Graduates)	58 (59.2%)	57 (62.6%)	61 (61.0%)	63 (56.3%)	71 (56.3%)	66 (55.5%)	59 (49.6%)
Family Medicine	22	20	24	28	31	20	13
Internal Medicine *	14	15	16	16	16	22	24
Pediatrics	12	15	11	9	12	15	15
Med/Pediatrics	2	2	2	0	1	0	0
Ob/Gyn	8	5	8	10	11	9	7

\* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ADMISSIONS STATISTICS**

<i>Applications</i>						
	SOM	GSBS	SON	SOAH	SOP	TOTAL
1997	1,558	48	291	500	220	2,617
1998	1,449	26	184	429	229	2,317
1999	1,484	65	180	438	198	2,365
2000	2,126	111	367	412	307	3,323
2001	2,047	141	353	364	306	3,211
<i>Offers</i>						
	SOM	GSBS	SON	SOAH	SOP	TOTAL
2001	150	71	247	268	91	827
<i>Admissions</i>						
	SOM	GSBS	SON	SOAH	SOP	TOTAL
1997	118	11	91	179	66	465
1998	120	10	84	172	66	452
1999	123	13	80	177	55	448
2000	124	24	187	202	79	616
2001	127	37	192	225	72	653

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH  
CLINICAL LABORATORY SCIENCE**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
1989	100%	82%
1990	78%	78%
1991	100%	81%
1992	94%	86%
1993	88%	82%
1994	79%	80%
1995	83%	82%
1996	90%	80%
1997	90%	80%
1998	92%	78%
1999	84%	78%
2000	95%	77%
2001	89%	76%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH  
OCCUPATIONAL THERAPY**

<b>YEAR</b>	<b>PASS RATE</b>
1989	89%
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	98%
1997	95%
1998	96%
1999	95%
2000	93%
2001	77%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH  
PHYSICAL THERAPY\***

<b>YEAR</b>	<b>PASS RATE</b>
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	N/A (Program changed from Bachelor's to Master's Program - no graduating class.)
1997	82%
1998	85%
1999	85%
2000	98%
2001	96%

\* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. Therefore, most do not, and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES  
SCHOOL OF ALLIED HEALTH  
COMMUNICATION DISORDERS\***

***SPEECH-LANGUAGE PATHOLOGY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>
1989	100%
1990	100%
1991	100%
1992	90%
1993	90%
1994	80%
1995	100%
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%
2001	100%

\*Students sitting for the professional examination in Speech Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their “home department” receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES  
SCHOOL OF ALLIED HEALTH  
COMMUNICATION DISORDERS\***

**AUDIOLOGY**

<b>YEAR</b>	<b>PASS RATE</b>
1989	100%
1990	N/A
1991	100%
1992	100%
1993	75%
1994	100%
1995	N/A
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%
2001	N/A (Program changed from Masters to Au.D. - no graduating class and no one sat for exam.)

\*Students sitting for the professional examination in Speech Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their “home department” receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF NURSING**

<b>YEAR</b>	<b>PASS RATE</b>
1990	93.0%
1991	90.0%
1992	92.3%
1993	88.0%
1994	79.3%
1995	93.2%
1996	89.2%
1997	85.7%
1998	86.5%
1999	77.8%
2000	89.3%
2001	95.5%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PASS RATES FOR FIRST TIME  
STATE & NATIONAL LICENSING EXAMINATION**

**SCHOOL OF PHARMACY**

<b>YEAR</b>	<b>PASS RATE</b>
2000	100%
2001	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

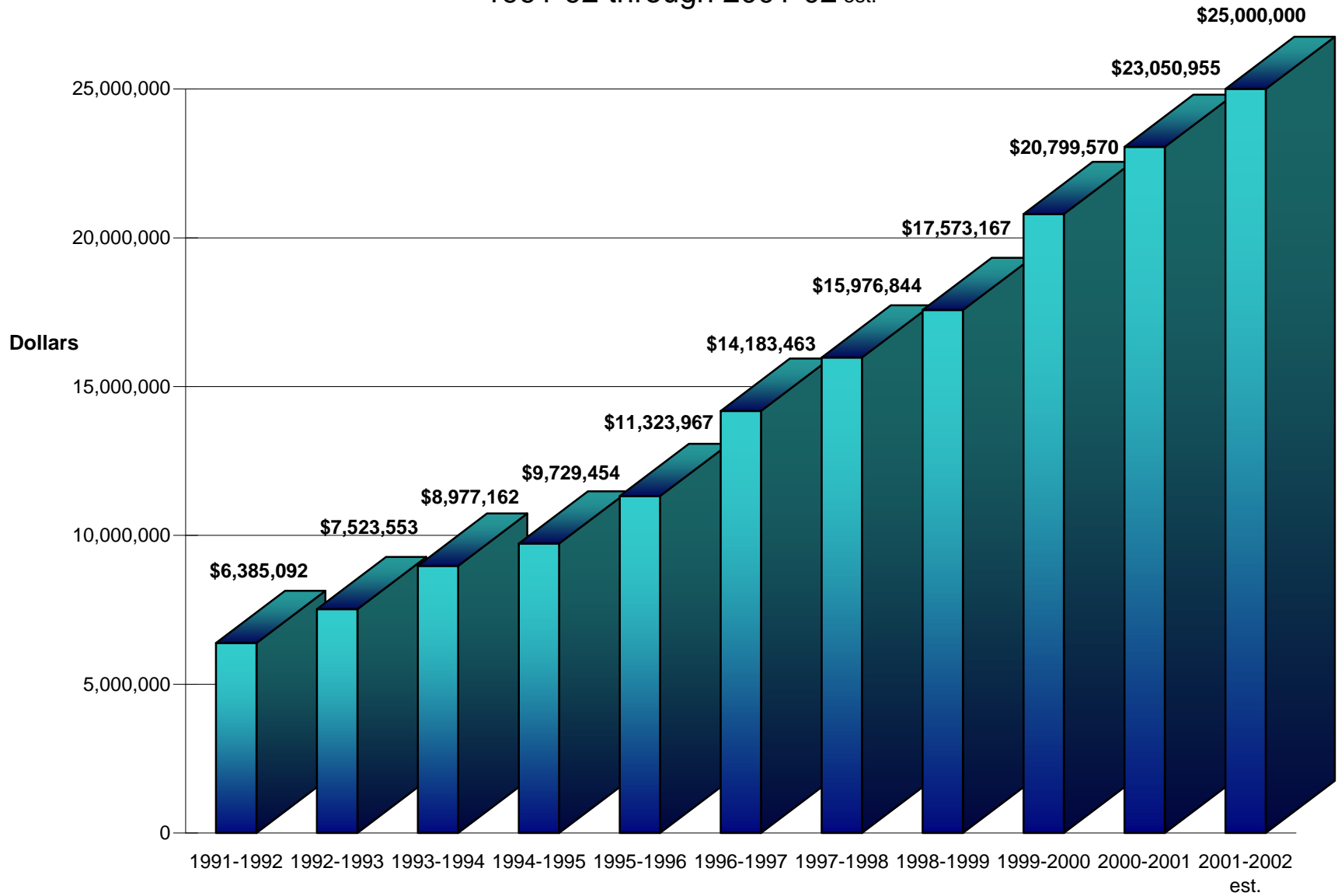
**SCHOOL OF MEDICINE**

**United States Medical Licensing Examination (USMLE)**

<b>CLASS YEAR</b>	<b>STEP I</b>	<b>STEP II</b>	<b>BOTH STEPS I &amp; II</b>
	<b>Sat/Passed (%)</b>	<b>Sat/Passed (%)</b>	<b>Sat/Passed (%)</b>
Class of 1995	96/80 (83%)	94/88 (94%)	92/79 (86%)
Class of 1996	91/86 (95%)	92/86 (95%)	91/83 (91%)
Class of 1997	99/95 (96%)	99/93 (94%)	99/91 (92%)
Class of 1998	112/108 (96%)	109/107 (98%)	109/104 (95%)
Class of 1999	126/119 (94%)	126/121 (96%)	126/119 (94%)
Class of 2000	121/117 (96%)	119/111 (94%)	119/110 (92%)
Class of 2001	120/104 (87%)	119/116 (97%)	119/104 (87%)

This table describes the USMLE performance of each graduating class of TTUHSC medical students. Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3. Step 2 must be taken during Year 4 prior to graduation.

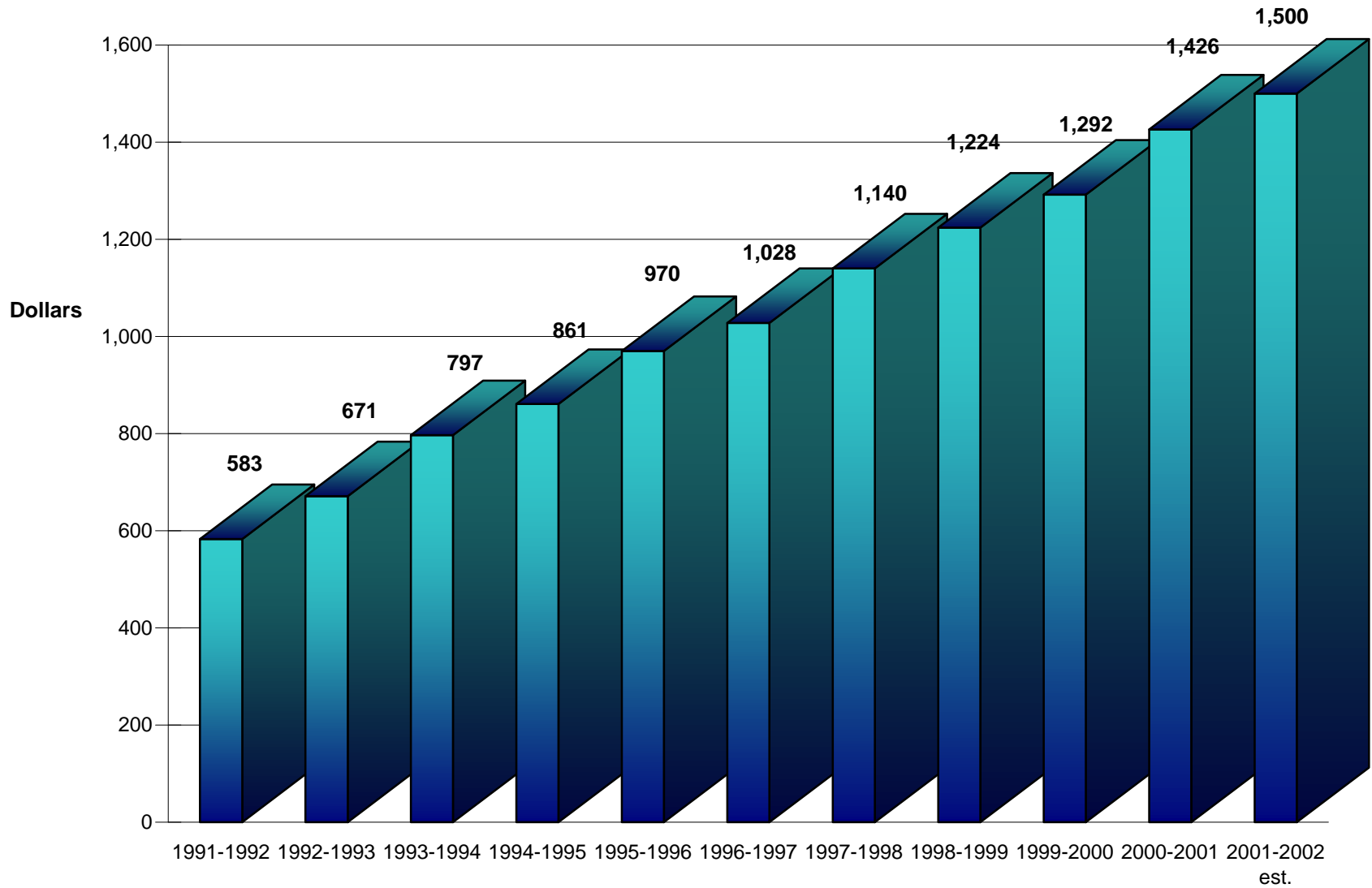
# Financial Aid Dollars Awarded to Students 1991-92 through 2001-02 est.



**291.54 % Increase ~ 1991-2002**

**Academic Year**

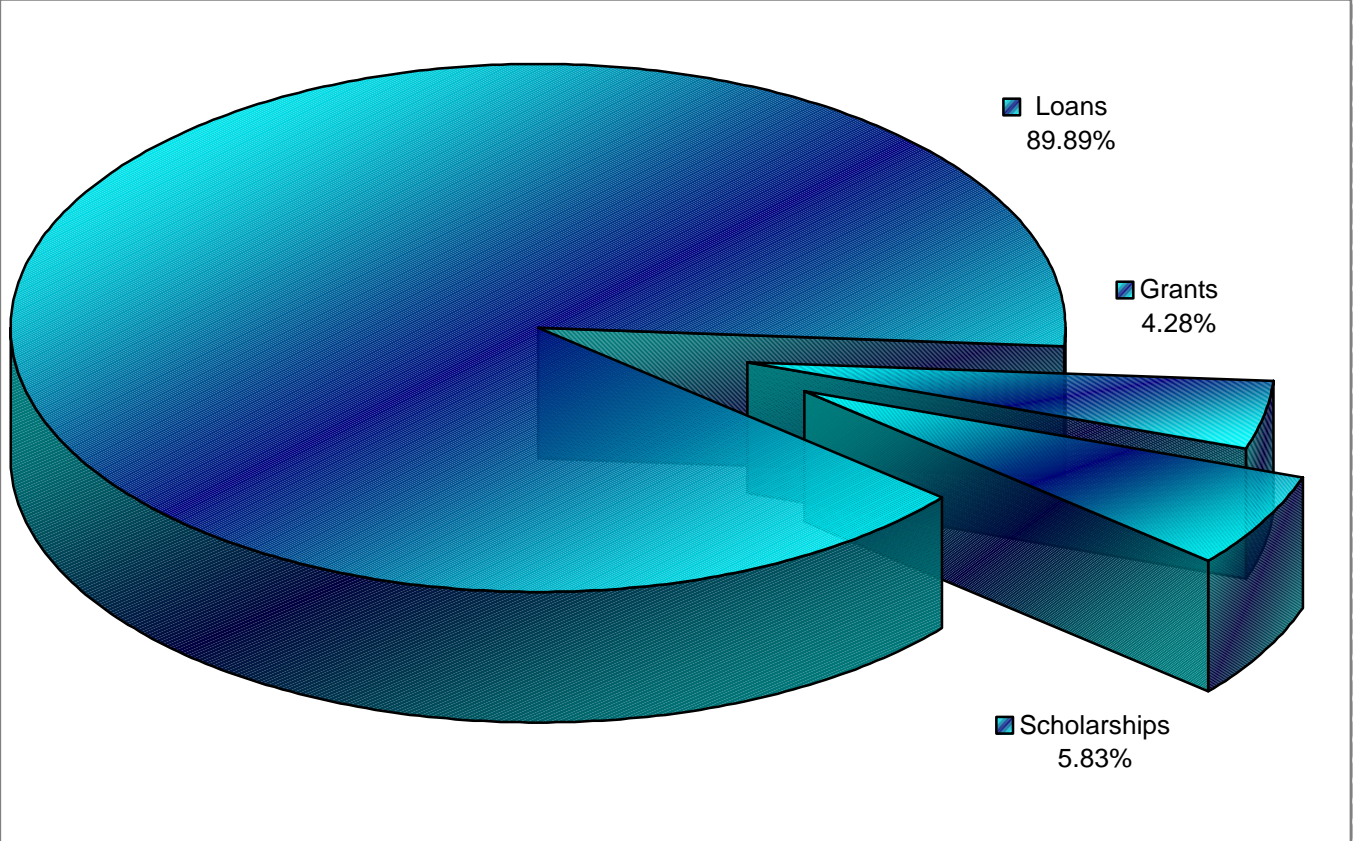
# Number of Students Awarded Financial Aid 1991-92 through 2001-02 est.



**157.29 % Increase ~ 1991-2002**

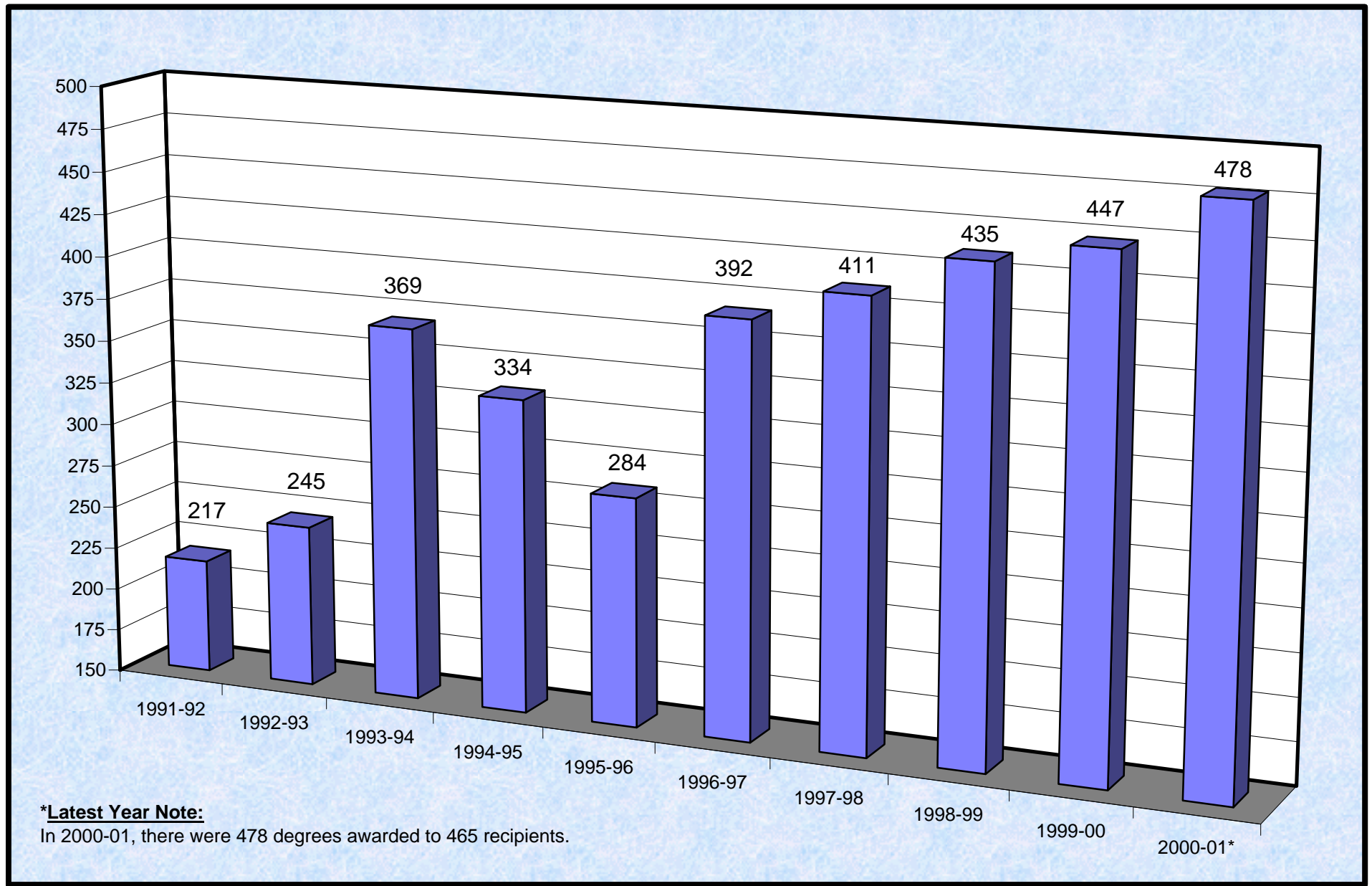
**Academic Year**

**Financial Aid Awarded by Category  
2000-01 Academic Year**



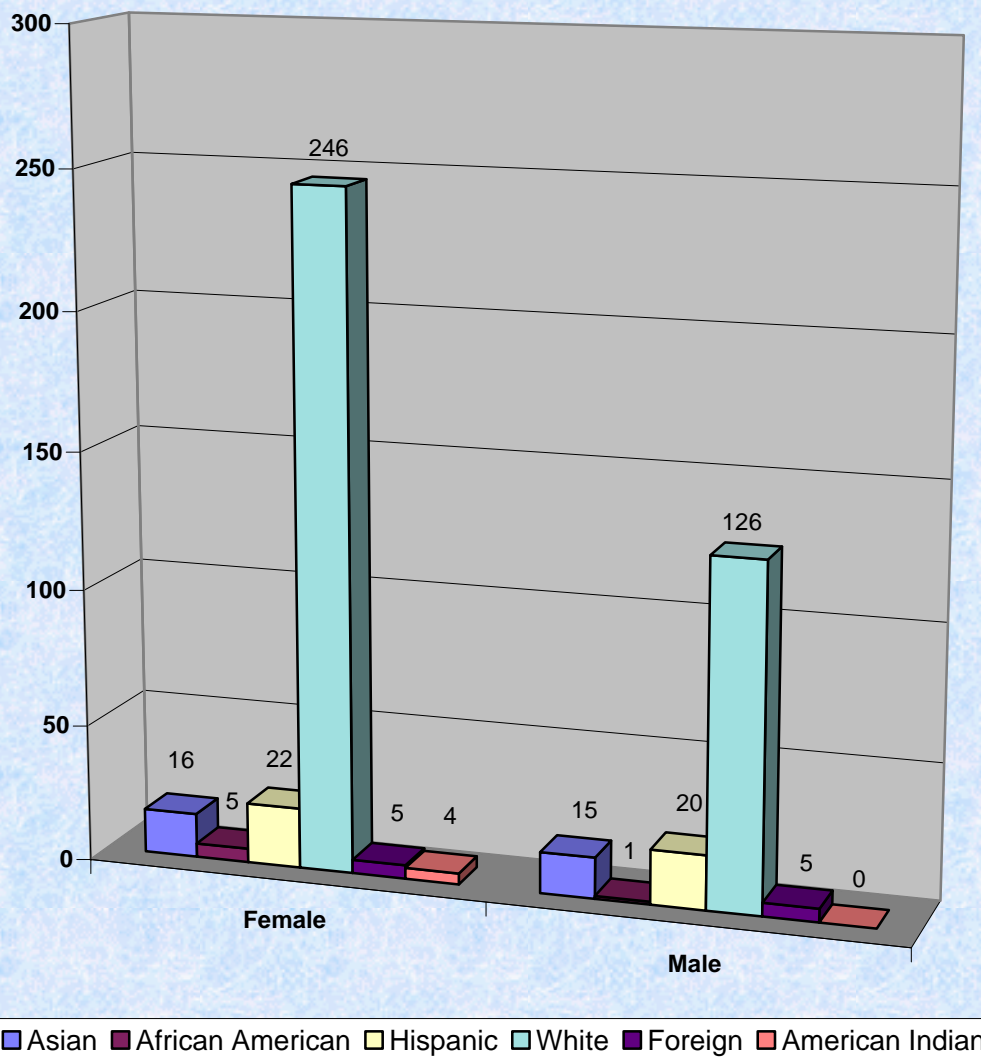
**Loans - \$ 20,721,268    Grants - \$ 986,809    Scholarships - \$ 1,342,878**

## TTUHSC Degrees Awarded by Academic Year 1991 - 2001





# TTUHSC Degree Recipients by Sex/Ethnicity 2000 - 2001



**RESIDENTS**

**SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS**  
**SCHOOL OF MEDICINE**  
*As of September 1st*

	1997					1998					1999					2000					2001				
Ethnicity	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
White	49	64	115	15	243	51	68	117	16	252	48	67	117	16	248	44	67	121	20	252	44	66	128	19	257
Black	2	6	6	3	17	1	4	7	1	13	0	5	8	2	15	0	5	7	5	17	1	8	6	6	21
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0
Hispanic	2	48	11	7	68	4	54	16	7	81	4	58	19	8	89	4	65	23	9	101	3	60	24	7	94
Asian/Pac Islander	25	58	43	27	153	18	51	38	32	139	23	47	45	21	136	28	48	42	14	132	30	46	41	17	134
Other	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	1	0	1	0	0	1	0	1
TOTAL	78	176	175	52	481	74	177	178	57	486	75	177	189	48	489	76	185	194	48	503	78	180	200	49	507
Sex	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
Male	53	121	110	41	325	43	115	113	47	318	47	111	120	33	311	46	112	126	35	319	48	116	129	32	325
Female	25	55	65	11	156	31	62	65	10	168	28	66	69	15	178	30	73	68	13	184	30	64	71	17	182
TOTAL	78	176	175	52	481	74	177	178	57	486	75	177	189	48	489	76	185	194	48	503	78	180	200	49	507

**SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS**  
**SCHOOL OF PHARMACY**  
*As of September 1st*

	1999						2000						2001					
Ethnicity	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
White	5	0	2	0	0	7	6	0	3	0	5	14	6	0	0	0	3	9
Black	2	0	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1
Asian/Pac Islander	2	0	0	0	0	2	1	0	1	0	0	2	1	0	0	0	1	2
Other	0	0	0	0	0	0	2	0	0	0	0	2	0	0	0	0	0	0
TOTAL	9	0	2	0	0	11	9	0	4	0	5	18	7	0	0	0	5	12
Sex	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
Male	2	0	1	0	0	3	2	0	1	0	2	5	1	0	0	0	0	1
Female	7	0	1	0	0	8	7	0	3	0	3	13	6	0	0	0	5	11
TOTAL	9	0	2	0	0	11	9	0	4	0	5	18	7	0	0	0	5	12

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2001**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	10	32	0	42
Pain Management	0	0	5	0	5
Dermatology	0	0	7	0	7
Dermatopathology	0	0	0	0	0
Emergency Medicine	0	25	0	0	25
Family Practice	18	24	29	17	88
Internal Medicine	33	30	25	24	112
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	3	0	3
Med/Peds	2	0	0	0	2
Obstetrics/Gynecology	12	15	12	8	47
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	17	11	0	28
Pathology	0	0	9	0	9
Pediatrics	13	28	19	0	60
Psychiatry	0	13	12	0	25
Surgery	0	12	18	0	30
Transitional	0	6	0	0	6
<b>TOTALS</b>	<b>78</b>	<b>180</b>	<b>200</b>	<b>49</b>	<b>507</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2000**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	11	29	0	40
Pain Management	0	0	5	0	5
Dermatology	0	0	7	0	7
Dermatopathology	0	0	1	0	1
Emergency Medicine	0	25	0	0	25
Family Practice	17	26	27	15	85
Internal Medicine	33	33	25	25	116
Cardiology	0	0	6	0	6
Gastroenterology	0	0	2	0	2
Nephrology	0	0	2	0	2
Obstetrics/Gynecology	13	13	12	8	46
Ophthalmology	0	0	8	0	8
Orthopaedic Surgery	0	17	11	0	28
Pathology	0	0	7	0	7
Pediatrics	13	29	19	0	61
Psychiatry	0	14	14	0	28
Surgery	0	12	19	0	31
Transitional	0	5	0	0	5
<b>TOTALS</b>	<b>76</b>	<b>185</b>	<b>194</b>	<b>48</b>	<b>503</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1999**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	9	28	0	37
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	23	0	0	23
Family Practice	18	24	27	16	85
Internal Medicine	30	30	23	24	107
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Obstetrics/Gynecology	14	15	12	8	49
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	17	11	0	28
Pathology	0	0	9	0	9
Pediatrics	13	28	19	0	60
Psychiatry	0	14	12	0	26
Surgery	0	12	18	0	30
Transitional	0	5	0	0	5
<b>TOTALS</b>	<b>75</b>	<b>177</b>	<b>189</b>	<b>48</b>	<b>489</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1998**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	6	18	0	24
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	23	0	0	23
Family Practice	18	25	27	21	91
Internal Medicine	29	28	27	21	105
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Medicine/Pediatrics	0	0	0	7	7
Obstetrics/Gynecology	14	15	11	8	48
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	18	10	0	28
Pathology	0	0	7	0	7
Pediatrics	13	30	19	0	62
Psychiatry	0	14	12	0	26
Surgery	0	12	17	0	29
Transitional	0	6	0	0	6
<b>TOTALS</b>	<b>74</b>	<b>177</b>	<b>178</b>	<b>57</b>	<b>486</b>



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1997**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	10	15	0	25
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	22	0	0	22
Family Practice	19	24	27	19	89
Internal Medicine	28	30	25	12	95
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Medicine/Pediatrics	0	0	0	13	13
Neurology	0	0	3	0	3
Obstetrics/Gynecology	17	16	12	8	53
Ophthalmology	0	0	8	0	8
Orthopaedic Surgery	0	20	10	0	30
Pathology	0	2	6	0	8
Pediatrics	14	25	19	0	58
Psychiatry	0	12	11	0	23
Surgery	0	12	18	0	30
Transitional	0	3	0	0	3
<b>TOTALS</b>	<b>78</b>	<b>176</b>	<b>175</b>	<b>52</b>	<b>481</b>

**PERSONNEL**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**FULL-TIME EMPLOYEES**

<b>NON-INSTRUCTIONAL FULL-TIME EMPLOYEES:</b>	<b>Fall 1997</b>	<b>Percent</b>	<b>Fall 1998</b>	<b>Percent</b>	<b>Fall 1999</b>	<b>Percent</b>	<b>Fall 2000</b>	<b>Percent</b>	<b>Fall 2001</b>	<b>Percent</b>
<b>Total Employees</b>	2,516	100%	2,678	100%	2,777	100%	2,827	100%	2,881	100%
<b>Male</b>	545	22%	606	23%	642	23%	652	23%	662	23%
<b>Female</b>	1,971	78%	2,072	77%	2,135	77%	2,175	77%	2,219	77%
<b>White</b>	1,561	62%	1,638	61%	1,713	62%	1,737	61%	1,741	61%
<b>Black</b>	106	4%	114	4%	110	4%	101	4%	97	3%
<b>Hispanic</b>	788	31%	862	32%	886	32%	916	32%	960	33%
<b>Other</b>	61	3%	64	3%	68	2%	73	3%	83	3%
<b>INSTRUCTIONAL FULL-TIME EMPLOYEES:</b>	<b>Fall 1997</b>	<b>Percent</b>	<b>Fall 1998</b>	<b>Percent</b>	<b>Fall 1999</b>	<b>Percent</b>	<b>Fall 2000</b>	<b>Percent</b>	<b>Fall 2001</b>	<b>Percent</b>
<b>Total Employees</b>	534	100%	516	100%	562	100%	564	100%	592	100%
<b>Male</b>	362	68%	338	66%	375	67%	373	66%	389	66%
<b>Female</b>	172	32%	178	34%	187	33%	191	34%	203	34%
<b>White</b>	422	79%	394	76%	425	76%	428	76%	429	73%
<b>Black</b>	11	2%	11	2%	11	2%	14	2%	17	3%
<b>Hispanic</b>	41	8%	45	9%	53	9%	55	10%	67	11%
<b>Other</b>	60	11%	66	13%	73	13%	67	12%	79	13%

Source: Texas Tech Techris Automated Information System, October 2, 2001. NOTE: Full-time faculty count excludes academic administrators with faculty titles. Twenty-one academic administrators are counted in (02) staff category in the President's Division. Seventeen El Paso Health Care Systems staff are counted in Lubbock due to the administrative structure.

**BUDGETED FULL-TIME EQUIVALENT EMPLOYEES**

<b>CAMPUS</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2001</b>	<b>FY 2002</b>
<b>Lubbock</b>	2,081	2,334	2,351	2,366	2,372
<b>Amarillo</b>	846	866	963	960	967
<b>El Paso</b>	889	893	936	940	958
<b>Odessa</b>	282	376	370	360	362
<b>TOTAL</b>	4,098	4,469	4,620	4,626	4,659

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALL CENTERS  
FULL-TIME FACULTY  
FALL, 2001**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Full-Time Faculty	592	389	203	429	17	67	78	1
School of Allied Health	56	31	25	48	0	2	6	0
School of Medicine	439	329	110	299	12	62	66	0
School of Nursing	42	0	42	37	2	2	0	1
School of Pharmacy	55	29	26	45	3	1	6	0

Note: Full-time faculty count excludes 21 academic administrators. They are counted as a group (02) Academic Administration staff in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL  
FALL, 2001**

<b>AMARILLO:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	6	2	4	6	0	0	0	0
School of Medicine	51	37	14	37	3	2	9	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy *	44	25	19	35	3	1	5	0
<b>EL PASO:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	122	86	36	60	2	40	20	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	1	0	1	0	0	0	1	0
<b>LUBBOCK:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	44	27	17	37	0	1	6	0
School of Medicine	232	180	52	180	5	17	30	0
School of Nursing	38	0	38	35	1	2	0	0
School of Pharmacy	10	4	6	10	0	0	0	0
<b>ODESSA/MIDLAND:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	6	2	4	5	0	1	0	0
School of Medicine	34	26	8	22	2	3	7	0
School of Nursing	4	0	4	2	1	0	0	1
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

\* Includes Dallas campus

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME NON-INSTRUCTIONAL STAFF BY CAMPUS  
FALL, 2001**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
AMARILLO CAMPUS	660	129	531	543	29	75	7	6
EL PASO CAMPUS	541	90	451	53	5	473	2	8
LUBBOCK CAMPUS	1,497	421	1,076	1,056	57	329	41	14
ODESSA CAMPUS	183	22	161	89	6	83	2	3
TOTAL	2,881	662	2,219	1,741	97	960	52	31

NOTES:

1. The breakout above shows the distribution of Academic Administrators in their respective locations, although Academic Administrators are actually counted as a staff group (02) in the President's Division in the Affirmative Action Plan (AAP).
2. There are 21 academic administrators this Fall, 2001.
3. Seventeen El Paso Health Care Systems staff are counted in Lubbock totals due to the administrative structure.
4. Employees attached to the Texas Tech University System are counted in that section of the Affirmative Action Plan. They are not reflected in the above totals.

SOURCE: Texas Tech University, TECHRIS automated personnel system, October 2, 2001.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 FULL-TIME FACULTY AND STAFF HISTORY  
 ALL CENTERS  
 Fall, 1996 to Fall, 2001**

<b>FACULTY</b>	<b>Fall 1996</b>	<b>Fall 1997</b>	<b>Fall 1998</b>	<b>Fall 1999</b>	<b>Fall 2000</b>	<b>Fall 2001</b>
Amarillo	65	77	75	91	96	101
El Paso	128	118	115	124	111	123
Lubbock	292	300	287	308	320	324
Odessa	35	39	39	39	37	44
<b>TOTAL</b>	<b>520</b>	<b>534</b>	<b>516</b>	<b>562</b>	<b>564</b>	<b>592</b>

<b>STAFF</b>	<b>Fall 1996</b>	<b>Fall 1997</b>	<b>Fall 1998</b>	<b>Fall 1999</b>	<b>Fall 2000</b>	<b>Fall 2001</b>
Amarillo	534	564	608	630	654	660
El Paso	459	485	490	496	517	541
Lubbock	1,290	1,301	1,401	1,450	1,465	1,497
Odessa	148	166	179	201	191	183
<b>TOTAL</b>	<b>2,431</b>	<b>2,516</b>	<b>2,678</b>	<b>2,777</b>	<b>2,827</b>	<b>2,881</b>

<b>FACULTY &amp; STAFF</b>	<b>Fall 1996</b>	<b>Fall 1997</b>	<b>Fall 1998</b>	<b>Fall 1999</b>	<b>Fall 2000</b>	<b>Fall 2001</b>
Amarillo	599	641	683	721	750	761
El Paso	587	603	605	620	628	664
Lubbock	1,582	1,601	1,688	1,758	1,785	1,821
Odessa	183	205	218	240	228	227
<b>TOTAL</b>	<b>2,951</b>	<b>3,050</b>	<b>3,194</b>	<b>3,339</b>	<b>3,391</b>	<b>3,473</b>

NOTE: Fall 2001 figures were taken from Texas Tech's TECHRIS system October 2, 2001.

LIBRARY



**LIBRARIES OF THE HEALTH SCIENCES CENTER  
INVENTORY**

***PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK***

	<b>Fall 1998</b>		<b>Fall 1999</b>		<b>Fall 2000</b>		<b>Fall 2001</b>	
Bound Volumes	147,817	\$8,289,283.52	150,089	\$8,578,751.43	154,357	\$9,441,120.51	160,046	\$10,531,208.42
A-V Material	6,966	431,316.92	7,009	436,231.41	7,047	438,769.16	7,097	442,835.10
<b>TOTAL</b>		\$8,720,600.44		\$9,014,982.84		\$9,879,889.67		\$10,974,043.52

***HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO***

	<b>Fall 1998</b>		<b>Fall 1999</b>		<b>Fall 2000</b>		<b>Fall 2001</b>	
Bound Volumes	41,812	\$1,852,897.68	43,072	\$2,001,758.98	44,279	\$2,191,803.39	45,362	\$2,497,238.35
A-V Material	2,513	140,207.14	2,528	141,738.29	2,611	145,548.63	2,653	147,491.56
<b>TOTAL</b>		\$1,993,104.82		\$2,143,497.27		\$2,337,352.02		\$2,644,729.91

***DELIA MONTES-GALLO LIBRARY OF THE HEALTH SCIENCES, EL PASO***

	<b>Fall 1998</b>		<b>Fall 1999</b>		<b>Fall 2000</b>		<b>Fall 2001</b>	
Bound Volumes	40,485	\$1,895,938.89	41,248	\$2,030,843.06	42,246	\$2,174,582.22	42,612	\$2,325,233.65
A-V Material	1,860	56,058.55	1,849	58,589.80	1,947	63,039.04	2,017	65,476.32
<b>TOTAL</b>		\$1,951,997.44		\$2,089,432.86		\$2,237,621.26		\$2,390,709.97

***LIBRARY OF THE HEALTH SCIENCES, ODESSA***

	<b>Fall 1998</b>		<b>Fall 1999</b>		<b>Fall 2000</b>		<b>Fall 2001</b>	
Bound Volumes	22,241	\$1,075,610.09	23,284	\$1,154,456.62	24,448	\$1,257,561.10	25,953	\$1,439,873.80
A-V Material	2,074	92,566.39	2,087	92,939.30	2,102	93,270.06	2,139	94,638.58
<b>TOTAL</b>		\$1,168,176.48		\$1,247,395.92		\$1,350,831.16		\$1,534,512.38

The four libraries collectively subscribe to over 1,850 electronic journals and over 4,000 electronic books, which are available at all sites and offices of the TTUHSC programs, as well as at home for distance students and faculty via a proxy server.

FINANCIAL

**Texas Tech University Health Sciences Center  
Current Funds Revenues  
Fiscal Years 1997/98 - 2000/01**

	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2001</b>
Tuition/Fees	\$ 7,720,272	\$ 8,319,533	\$ 9,110,940	\$ 9,790,393
State Appropriations	89,195,262	90,074,106	100,790,860	102,728,417
Gifts, Grants, Contracts				
Federal	4,164,519	4,466,858	5,247,371	7,541,793
State	65,866,831	69,668,388	78,576,019	86,593,429
Local	38,725,047	40,184,627	43,079,237	41,945,252
Private	20,945,228	23,883,636	34,022,199	45,196,391
Endowment Income	762,384	986,990	2,885,046	2,541,189
Sales/Services from Educational Activities	2,334,293	2,221,751	2,438,616	3,058,689
Sales/Services from Auxiliary Enterprises	102,858	161,743	99,642	61,980
Professional Fees	78,689,495	77,751,697	82,878,265	81,087,614
Other Revenues	11,258,389	12,542,652	14,831,126	14,169,847
<b>TOTAL REVENUES</b>	<b>\$ 319,764,578</b>	<b>\$ 330,261,981</b>	<b>\$ 373,959,321</b>	<b>\$ 394,714,994</b>

**Texas Tech University Health Sciences Center  
Current Funds Expenditures By Function  
Fiscal Years 1997/98 - 2000/01**

	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2001</b>
Instruction	\$ 128,476,641	\$ 131,750,205	\$ 142,131,616	\$ 154,513,644
Research	7,004,076	7,726,845	9,340,063	12,568,162
Public Service	77,345,780	83,927,355	93,777,771	101,274,684
Academic Support	64,270,258	67,028,714	73,788,958	75,762,901
Student Services	3,637,992	3,751,072	3,896,450	4,133,174
Institutional Support	14,429,739	17,380,350	18,526,756	21,732,359
Operation and Maintenance of Plant	12,107,497	11,876,516	13,071,202	13,544,870
Scholarships and Fellowships	1,711,698	1,646,395	1,851,639	2,541,647
Auxiliary Enterprises	266,959	334,521	350,950	344,600
<b>TOTAL EXPENDITURES</b>	<b>\$ 309,250,640</b>	<b>\$ 325,421,973</b>	<b>\$ 356,735,405</b>	<b>\$ 386,416,041</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY**

<b>Fiscal Year</b>	<b>Education &amp; General Funds</b>	<b>HEAF Funds</b>	<b>Designated Funds</b>	<b>Auxiliary Funds</b>	<b>Restricted Funds</b>	<b>Total Expense Budget</b>	<b>% General Revenue</b>
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%
1991	\$48,765,807	\$4,333,333	\$48,834,201	\$141,600	\$24,544,873	\$126,619,814	38.4%
1990	\$48,193,877	\$4,333,333	\$42,511,070	\$114,026	\$25,573,492	\$120,725,798	39.5%
1989	\$44,105,758	\$4,333,333	\$37,316,482	\$56,000	\$24,811,584	\$110,623,157	39.6%
1988	\$40,175,943	\$4,333,333	\$28,389,033	\$73,022	\$20,395,285	\$93,366,616	45.2%
1987	\$41,370,224	\$4,333,333	\$23,225,243	\$43,097	\$20,372,490	\$89,344,387	48.9%
1986	\$42,595,406	\$4,333,333	\$18,183,096	\$0	\$24,815,353	\$89,927,188	47.7%
1985	\$45,968,686	\$0	\$18,610,764	\$0	\$19,965,044	\$84,544,494	49.8%
1984	\$55,795,219	\$0	\$14,700,000	\$0	\$16,496,137	\$86,991,356	60.6%
1983	\$41,701,614	\$0	\$10,244,447	\$0	\$13,496,427	\$65,442,488	60.2%
1982	\$37,134,300	\$0	\$2,371,128	\$0	\$11,948,353	\$51,453,781	68.4%
1981	\$30,909,610	\$0	\$1,956,946	\$0	\$9,444,803	\$42,311,359	69.1%
1980	\$30,938,251	\$0	\$1,330,403	\$0	\$7,090,845	\$39,359,499	78.6%
1979	\$25,018,240	\$0	\$1,171,968	\$0	\$5,354,661	\$31,544,869	79.3%
1978	\$26,148,861	\$0	\$737,963	\$0	\$3,508,436	\$30,395,260	86.0%

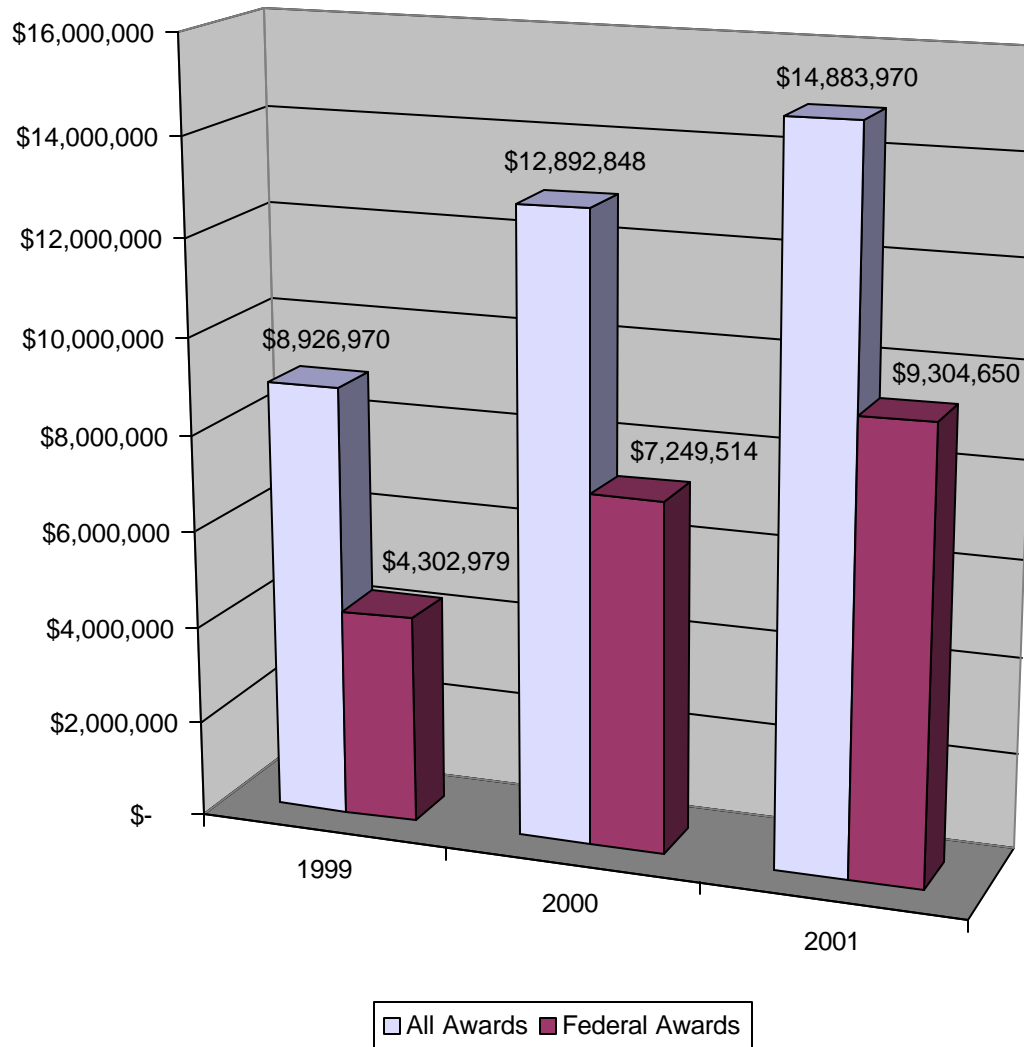
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY BY CAMPUS**

<b>Fiscal Year</b>	<b>Lubbock</b>	<b>Amarillo</b>	<b>El Paso</b>	<b>Odessa</b>	<b>HEAF</b>	<b>Correctional Health</b>	<b>Total</b>
2002	\$157,394,480	\$41,604,826	\$71,208,406	\$22,680,716	\$7,735,000	\$79,393,606	\$380,017,034
2001	\$145,638,546	\$35,447,024	\$64,795,890	\$22,412,934	\$7,735,000	\$74,100,000	\$350,129,394
2000*	\$137,633,706	\$33,283,030	\$59,992,822	\$22,002,897	\$7,735,000	\$74,100,000	\$334,747,455
1999	\$133,902,942	\$40,003,669	\$56,773,488	\$19,687,736	\$7,735,000	\$52,914,894	\$311,017,729
1998	\$133,935,608	\$39,135,877	\$55,639,611	\$17,957,601	\$7,735,000	\$50,000,000	\$304,403,697
1997	\$114,826,291	\$33,740,170	\$52,931,791	\$17,210,069	\$7,735,000	\$51,335,328	\$277,778,649
1996	\$109,288,124	\$31,567,730	\$48,363,699	\$15,533,314	\$7,735,000	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974	\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643	\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796	\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594	\$4,333,333	\$5,076,612	\$145,332,069

\* In FY 2000, Correctional Health represents 100% of the Correctional Health Care budget. In FY 1999, \$6,227,735 of the Correctional Health Care budget was included in Lubbock and \$9,600,000 was included in Amarillo.

RESEARCH

# TTUHSC Research Awards





SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FACILITIES INVENTORY REPORT**

<i>LOCATION</i>	<i>BUILDING</i>	<i>SQ. FOOTAGE</i>
Lubbock	TTUHSC	898,269
Lubbock	Texas Tech Medical Center SW - Intl. Pain Institute	7,152
Lubbock	Texas Tech Medical Center SW - Medical Office Bldg.	43,796
Lubbock	Texas Tech Medical Center SW - Fast Track	3,702
Lubbock	Preston Smith Library / Conferencing Center	99,918
Lubbock	* Classroom Building	Under Construction
Lubbock	* Clinical Tower & Research Center	Planning & Program
Amarillo	Regional Academic Health Center	72,684
Amarillo	Facilities/Operations Bldg.	2,447
Amarillo	Texas Tech Clinic	36,038
Amarillo	School of Pharmacy Bldg.	105,256
Amarillo	* New Academic Bldg.	Under Construction
Odessa	Regional Academic Health Center	66,172
Odessa	Texas Tech Health Center	82,532
Midland	Aaron Medical Science Bldg. - MCC	14,750
El Paso	Regional Academic Health Center	67,992
El Paso	Texas Tech Medical Center	130,541
El Paso	TTUHSC-El Paso Warehouse	3,037
El Paso	* Third Floor Addition	In Design
El Paso	* Research Facility I	Planning & Program

(\* - Including New Facilities or Additions Approved, Funded or Under Construction)

**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2001**

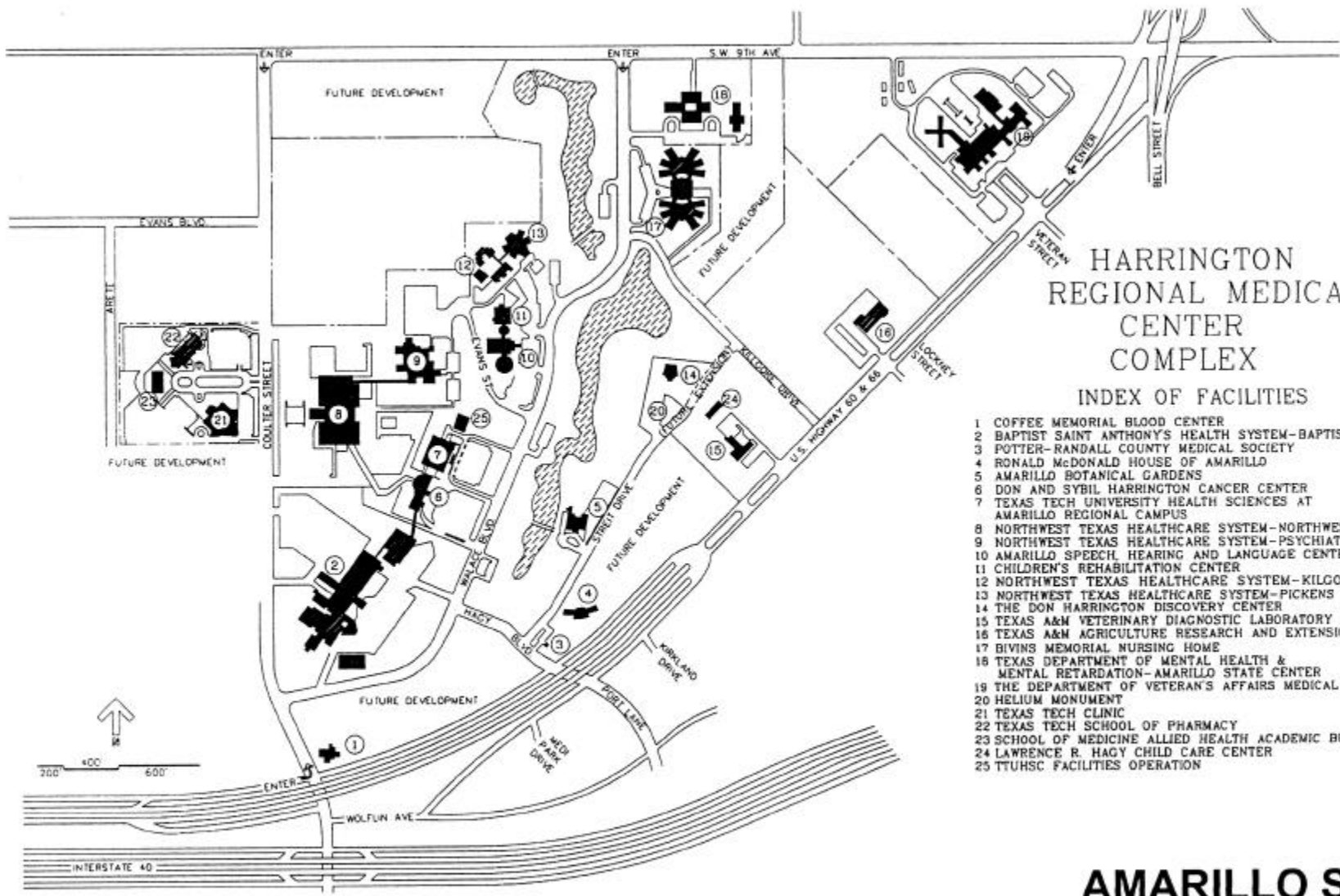
<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
Amarillo	Administration	Storage	300
Amarillo	Managed Health Care	Office	4,182
Amarillo	Allied Health	Office	3,172
Amarillo	Pharmacy	Office	3,193
Amarillo	Central Stores	Storage	800
Amarillo	Computer Services	Storage	90
Amarillo	Allied Health	Storage	300
Amarillo	Office of the Regl. Dean	Storage	300
Amarillo	Univ. Phys.	Storage	240
Amarillo	Internal Medicine	Storage	120
Amarillo	Family Medicine	Storage	300
Amarillo	Maintenance & Ops	Storage	120
Amarillo	Maintenance & Ops	Storage	120
Amarillo	Internal Medicine	Storage	240
Amarillo	Pediatrics	Storage	120
Amarillo	Internal Medicine	Storage	120
Amarillo	Family Medicine	Storage	300
Amarillo	OB/GYN	Storage	75
Amarillo	Clinic Admin.	Storage	300
Amarillo	Surgery	Storage	150
Amarillo	Research	Storage	240
Amarillo	MPIP	Storage	340
Amarillo	OB/GYN	Storage	200
Amarillo	Pediatrics	Clinic	2,455
Amarillo	OB/GYN	Clinic	7,028
Amarillo	Psychiatry	Storage	75
	<b>Amarillo</b>	<b>Sub-Total</b>	<b>24,880</b>
El Paso	Family Medicine	Office & Clinic	3,300
El Paso	OB/GYN	Clinic	5,135
El Paso	OB/GYN	Clinic	4,440
El Paso	Pediatrics	Clinic	2,108
El Paso	Pediatrics	Clinic	1,371
El Paso	Fac. Operations	Storage	1,320
El Paso	Family Medicine	Storage	150

**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2001**

<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
El Paso	EMS	Office	5,340
El Paso	Administration	Office	1,959
El Paso	Family Medicine	Clinic	18,013
El Paso	NeuroPsychiatry	Clinic	11,446
El Paso	Radiology	Office	840
	<b>El Paso</b>	<b>Sub-Total</b>	<b>55,422</b>
Lubbock	Clinic Admin.	Storage	80
Lubbock	Anesthesiology	Storage	80
Lubbock	MPIP	Storage	2,160
Lubbock	MPIP	Storage	300
Lubbock	MHC SOP	Storage	100
Lubbock	School of Pharmacy	Storage	50
Lubbock	NeuroPsychiatry	Storage	25
Lubbock	General Counsel	Storage	100
Lubbock	Telemedicine	Storage	100
Lubbock	MHC	Storage	80
Lubbock	Nursing	Clinic	7,200
Lubbock	Maint. Ops - SW	Storage	3,600
Lubbock	Radiology	Storage	250
Lubbock	NeuroPsychiatry	Storage	500
Lubbock	Internal Medicine	Storage	250
Lubbock	Family Medicine	Storage	250
Lubbock	Health Services Research	Storage	250
Lubbock	Orthopaedic Surgery	Storage	250
Lubbock	Medical Records	Storage	250
Lubbock	MHC	Office	5,629
Lubbock	Ophthalmology	Storage	240
Lubbock	Ophthalmology	Clinic	6,097
Lubbock	Family Medicine	Clinic	2,890
Lubbock	Surgery	Clinic	3,025
Lubbock	Pediatrics	Clinic	2,388
Lubbock	Surgery	Clinic	1,877
Lubbock	Urology	Clinic	4,446
Lubbock	Internal Medicine	Clinic	3,376

**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2001**

<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
Lubbock	Pedi/Cardiology	Clinic	1,637
Lubbock	Otolaryn	Clinic	3,875
Lubbock	Internal Medicine	Clinic	2,387
Lubbock	Orthopaedics	Clinic	6,432
Lubbock	Various	Clinic	83,110
Lubbock	Healthnet	Storage	5,000
	<b>Lubbock</b>	<b>Sub-Total</b>	<b>148,284</b>
Odessa	Pediatrics	Storage	240
Odessa	Fac. Operations	Storage	200
Odessa	Fac. Operations	Storage	200
Odessa	Administration	Storage	140
Odessa	MPIP	Storage	140
Odessa	OB/GYN	Storage	200
Odessa	Fac. Operations	Storage	400
Odessa	Fac. Operations	Storage	400
Odessa	Internal Medicine	Storage	240
Odessa	Pediatrics	Storage	240
Odessa	Internal Medicine	Clinic	6,012
Odessa	WIC Program	Clinic	1,614
Odessa	WIC Program	Clinic	4,050
Odessa	WIC Program	Clinic	2,400
Odessa	WIC Program	Clinic	1,100
Odessa	WIC Program	Clinic	2,327
Odessa	Heart Institute	Clinic	10,717
Odessa	Family Medicine	Storage	400
Odessa	OB/GYN	Clinic	1,370
Odessa	WIC Program	Clinic	4,882
	<b>Odessa</b>	<b>Sub-Total</b>	<b>37,272</b>
		<b>Total</b>	<b>265,858</b>



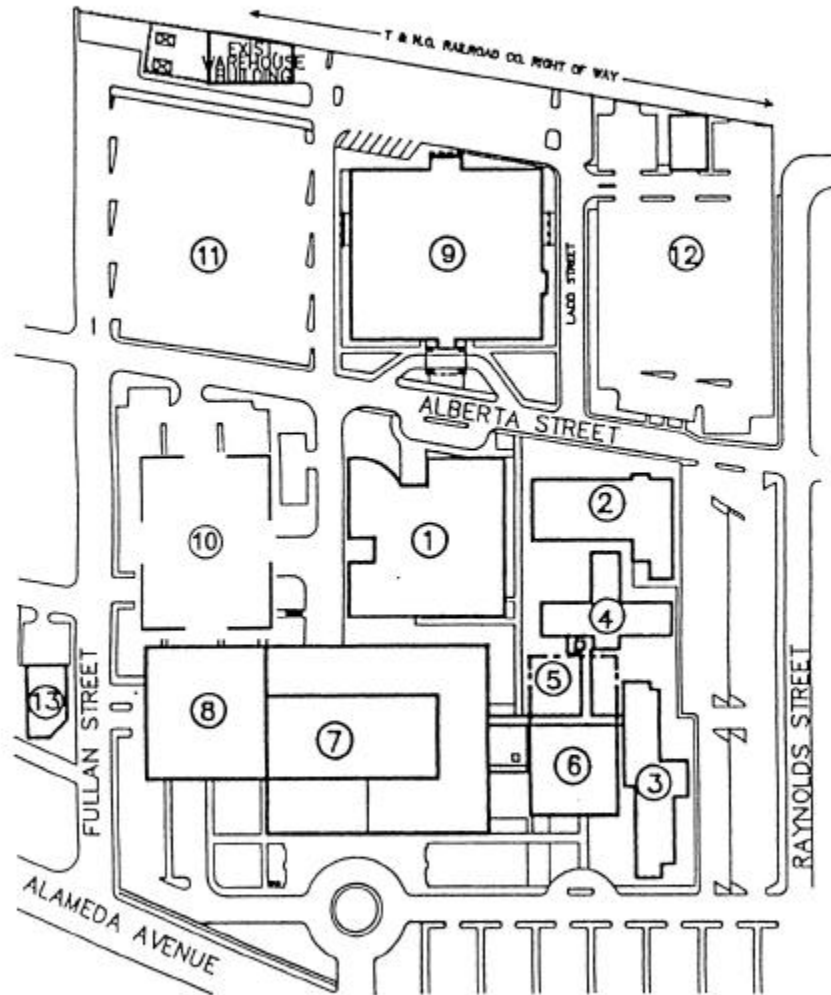
HARRINGTON  
REGIONAL MEDICAL  
CENTER  
COMPLEX

INDEX OF FACILITIES

- 1 COFFEE MEMORIAL BLOOD CENTER
- 2 BAPTIST SAINT ANTHONY'S HEALTH SYSTEM-BAPTIST CAMPUS
- 3 POTTER-RANDALL COUNTY MEDICAL SOCIETY
- 4 RONALD McDONALD HOUSE OF AMARILLO
- 5 AMARILLO BOTANICAL GARDENS
- 6 DON AND SYBIL HARRINGTON CANCER CENTER
- 7 TEXAS TECH UNIVERSITY HEALTH SCIENCES AT AMARILLO REGIONAL CAMPUS
- 8 NORTHWEST TEXAS HEALTHCARE SYSTEM-NORTHWEST TEXAS HOSPITAL
- 9 NORTHWEST TEXAS HEALTHCARE SYSTEM-PSYCHIATRIC PAVILION
- 10 AMARILLO SPEECH HEARING AND LANGUAGE CENTER
- 11 CHILDREN'S REHABILITATION CENTER
- 12 NORTHWEST TEXAS HEALTHCARE SYSTEM-KILGORE UNIT
- 13 NORTHWEST TEXAS HEALTHCARE SYSTEM-PICKENS UNIT
- 14 THE DON HARRINGTON DISCOVERY CENTER
- 15 TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
- 16 TEXAS A&M AGRICULTURE RESEARCH AND EXTENSION CENTER
- 17 BIVINS MEMORIAL NURSING HOME
- 18 TEXAS DEPARTMENT OF MENTAL HEALTH & MENTAL RETARDATION-AMARILLO STATE CENTER
- 19 THE DEPARTMENT OF VETERAN'S AFFAIRS MEDICAL CENTER
- 20 HELIUM MONUMENT
- 21 TEXAS TECH CLINIC
- 22 TEXAS TECH SCHOOL OF PHARMACY
- 23 SCHOOL OF MEDICINE ALLIED HEALTH ACADEMIC BUILDING
- 24 LAWRENCE R. HAGY CHILD CARE CENTER
- 25 TTUHSC FACILITIES OPERATION

**AMARILLO SITE**

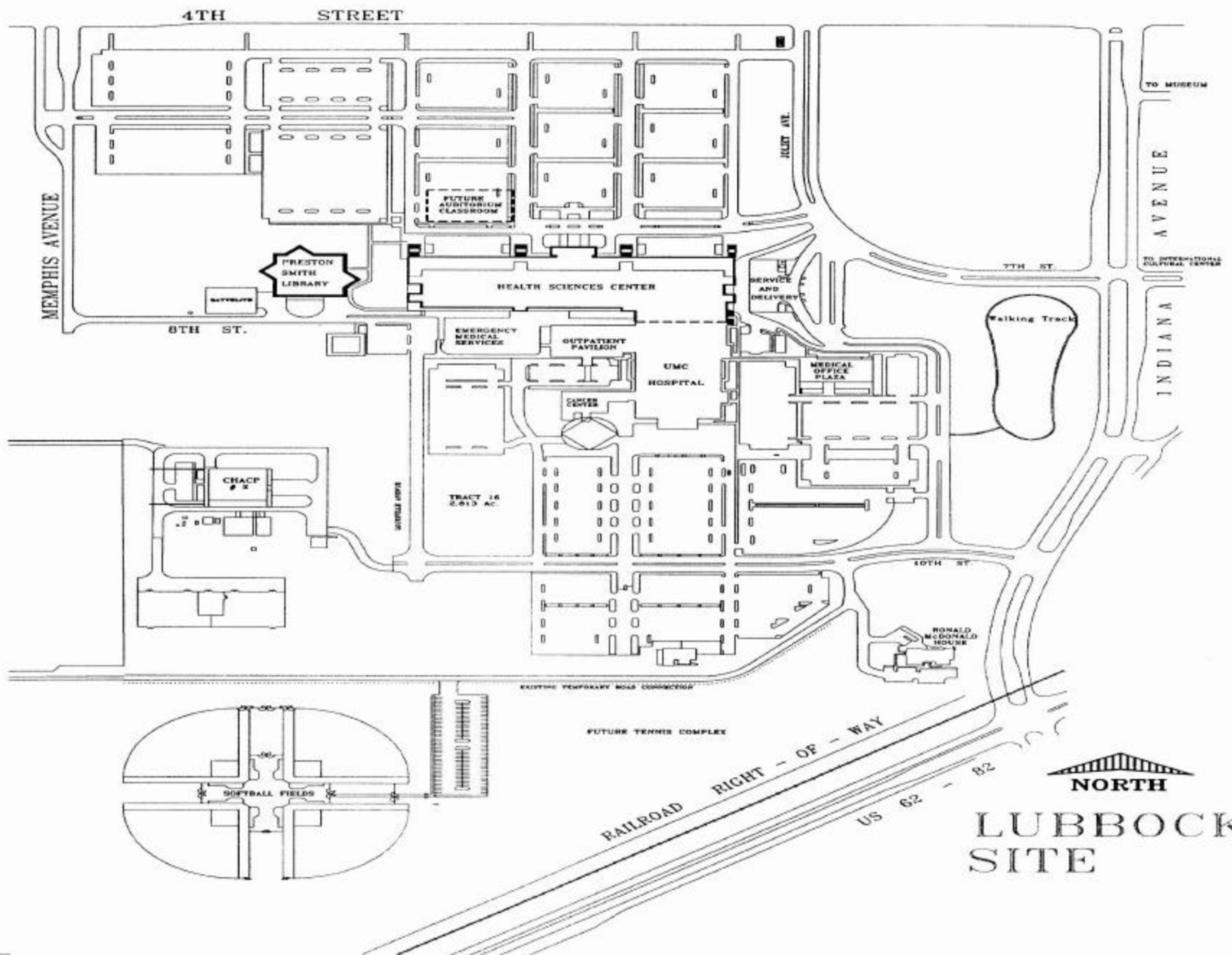
# EL PASO MEDICAL CENTER



- ① TTUHSC AT EL PASO
- ② R.E. THOMASON ANNEX
- ③ BUILDING #1
- ④ BUILDING #2
- ⑤ FUTURE EXPANSION (20,000 G.S.F.)
- ⑥ MEDICAL RECORDS & PHARMACY
- ⑦ R.E. THOMASON HOSPITAL
- ⑧ NEW ADDITION - R.E. THOMASON
- ⑨ TEXAS TECH MEDICAL CENTER
- ⑩ AREA UNDER CONSTRUCTION
- ⑪ CLINIC PARKING
- ⑫ CLINIC EMPLOYEE PARKING
- ⑬ R.E. THOMASON HOSPITAL

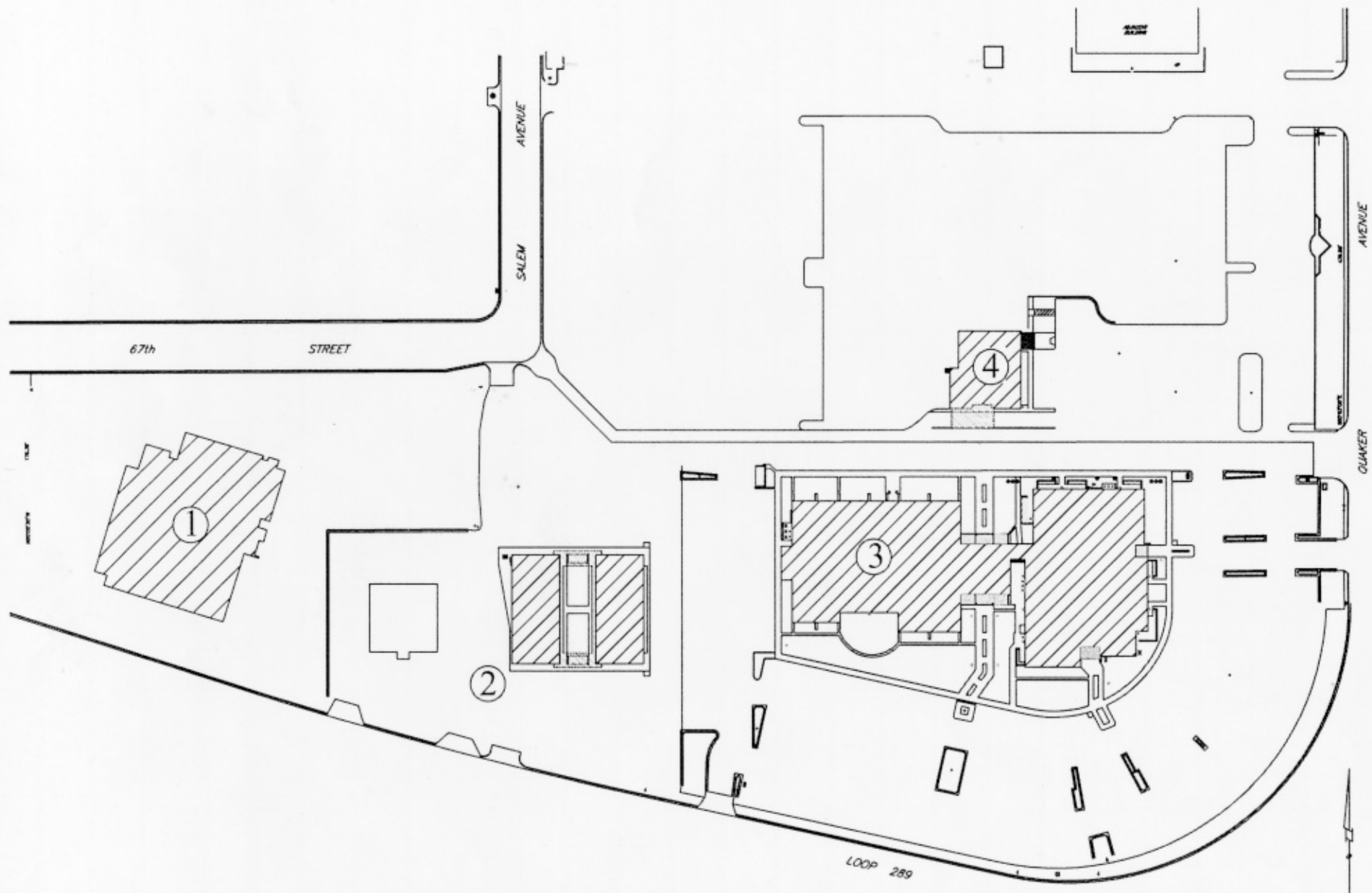
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**NORTH**  
**LUBBOCK**  
**SITE**

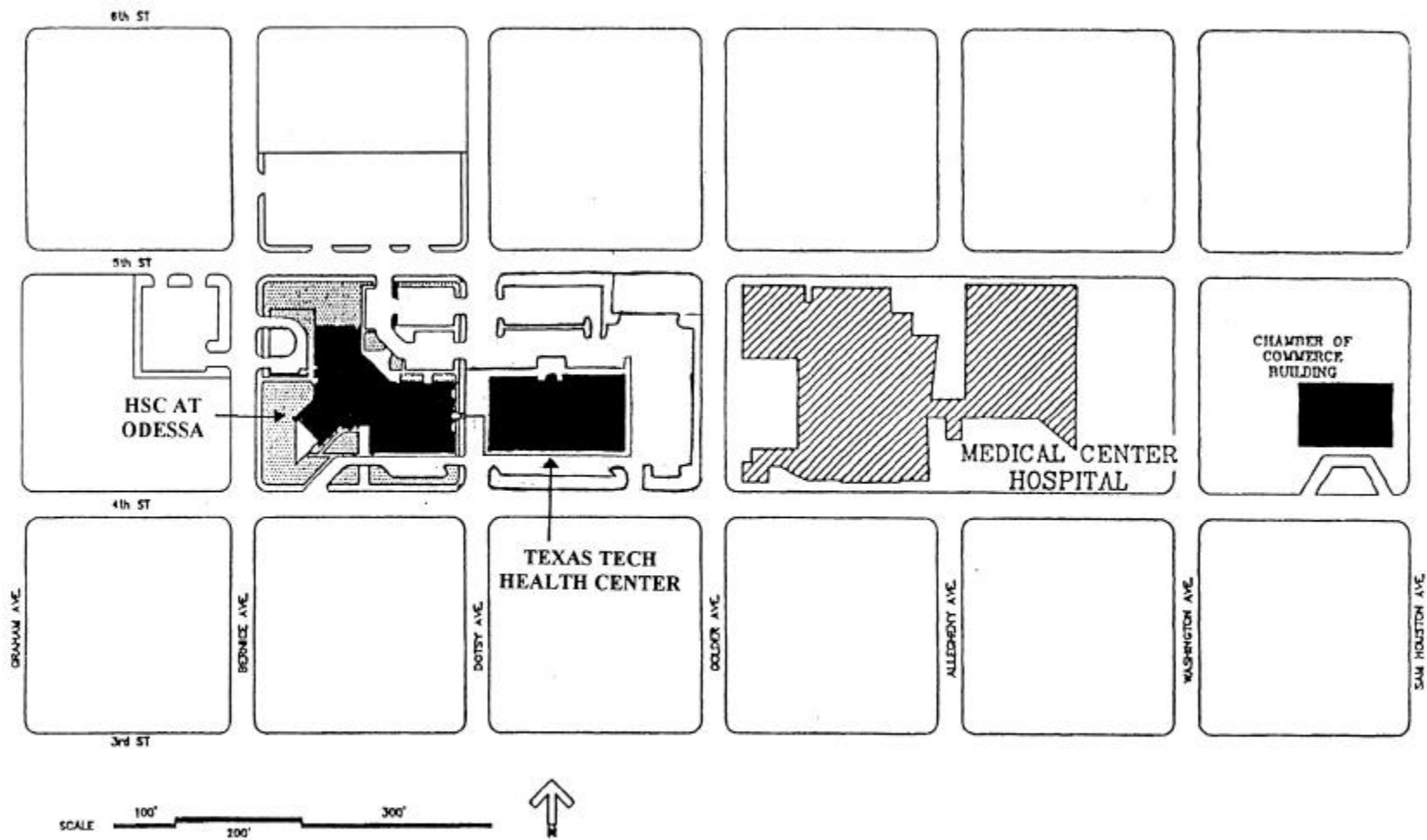




## Texas Tech Medical Center Southwest

Not to Scale

1. SCOA
2. Averitt Building - Pain Management
3. Medical Office Building
4. Fast Track Clinic



## ODESSA SITE

ALUMNI

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

**COUNTIES**

Anderson	Cameron	Denton	Grayson	Jasper
Andrews	Camp	DeWitt	Gregg	Jeff
Angelina	Carson	Dickens	Grimes	Jefferson
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer	Castro	Donley	Hale - 1	Jim Wells
Armstrong	Chambers	Duval	Hall	Johnson
Atascosa	Cherokee	Eastland	Hamilton	Jones
Austin	Childress	Ector	Hansford	Karnes
Bailey	Clay	Edwards	Hardeman	Kaufman
Bandera	Cochran	Ellis	Hardin	Kendall
Bastrop	Coke	El Paso - 1	Harris - 5	Kenedy
Baylor	Coleman	Erath	Harrison	Kent
Bee	Collin - 1	Falls	Hartley	Kerr
Bell - 1	Collingsworth	Fannin	Haskell	Kimble
Bexar - 1	Colorado	Fayette	Hays	King
Blanco	Comal	Fisher	Hemphill	Kinney
Borden	Comanche	Floyd	Henderson	Kleberg
Bosque	Concho	Foard	Hidalgo	Knox
Bowie	Cooke	Fort Bend - 1	Hill	Lamar
Brazoria	Coryell	Franklin	Hockley	Lamb
Brazos	Cottle	Freestone	Hood	Lampasas
Brewster	Crane	Frio	Hopkins	La Salle
Briscoe	Crockett	Gaines	Houston	Lavaca
Brooks	Crosby	Galveston - 2	Howard	Lee
Brown	Culberson	Garza	Hudspeth	Leon
Burleson	Dallam	Gillespie	Hunt	Liberty
Burnet	Dallas - 2	Glasscock	Hutchinson - 1	Limestone - 1
Caldwell	Dawson	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith	Gonzales	Jack	Live
Callahan	Delta	Gray	Jackson	Llano

**TTUHSC Alumni By County**  
**Graduate School of Biomedical Sciences**  
**Page 2**

Lubbock - 14	Parker	Sterling	Winkler
Lynn	Parmer	Stonewall	Wise
Madison	Pecos	Sutton	Wood
Marion	Polk	Swisher	Yoakum
Martin	Potter	Tarrant - 3	Young
Mason	Presidio	Taylor	Zapata
Matagorda	Rains	Terrell	Zavala
Maverick	Randall	Terry	
McCulloch	Reagan	Throckmorton	
McLennan	Real	Titus	
McMullen	Red River	Tom Green - 2	
Medina	Reeves	Travis - 2	
Menard	Refugio	Trinity	
Midland	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills	Rockwall	Upton	
Mitchell	Runnels	Uvalde	
Montague	Rusk	Val Verde	
Montgomery	Sabine	Van Zandt	
Moore	San Augustine	Victoria - 1	
Morris	San Jacinto	Walker	
Motley	San Patricio	Waller	
Nacogdoches	San Saba	Ward	
Navarro	Schleicher	Washington	
Newton	Scurry	Webb	
Nolan	Shackelford	Wharton	
Nueces	Shelby	Wheeler	
Ochiltree	Sherman	Wichita	
Oldham	Smith	Wilbarger	
Orange	Somervell	Willacy	
Palo Pinto	Starr	Williamson	
Panola	Stephens	Wilson	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF ALLIED HEALTH**

**COUNTIES**

Anderson - 2	Cameron - 2	Denton - 8	Grayson - 4	Jasper - 2
Andrews - 3	Camp	DeWitt	Gregg - 5	Jeff Davis
Angelina - 1	Carson - 3	Dickens	Grimes	Jefferson - 4
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer	Castro - 3	Donley	Hale - 7	Jim Wells - 1
Armstrong - 2	Chambers	Duval	Hall	Johnson - 8
Atascosa	Cherokee - 1	Eastland - 4	Hamilton	Jones - 1
Austin	Childress - 2	Ector - 38	Hansford - 1	Karnes
Bailey - 1	Clay - 1	Edwards	Hardeman	Kaufman - 1
Bandera	Cochran - 2	Ellis - 1	Hardin	Kendall - 1
Bastrop	Coke	El Paso - 19	Harris - 45	Kenedy
Baylor	Coleman - 2	Erath - 1	Harrison - 1	Kent
Bee	Collin - 29	Falls - 1	Hartley	Kerr - 4
Bell - 6	Collingsworth - 2	Fannin	Haskell - 2	Kimble
Bexar - 22	Colorado	Fayette - 3	Hays	King
Blanco	Comal - 4	Fisher - 2	Hemphill - 3	Kinney - 1
Borden - 1	Comanche - 3	Floyd - 5	Henderson - 1	Kleberg
Bosque	Concho	Foard	Hidalgo - 2	Knox
Bowie - 3	Cooke - 1	Fort Bend - 4	Hill - 3	Lamar - 6
Brazoria - 1	Coryell - 1	Franklin	Hockley - 8	Lamb - 9
Brazos - 5	Cottle	Freestone	Hood - 1	Lampasas - 2
Brewster	Crane	Frio	Hopkins - 2	La Salle
Briscoe	Crockett	Gaines - 8	Houston	Lavaca
Brooks	Crosby - 3	Galveston - 4	Howard - 6	Lee
Brown - 2	Culberson	Garza - 1	Hudspeth - 1	Leon
Burleson	Dallam - 3	Gillespie - 1	Hunt - 1	Liberty
Burnet - 3	Dallas - 66	Glasscock	Hutchinson - 3	Limestone
Caldwell	Dawson - 1	Goliad	Irion	Lipscomb - 1
Calhoun - 1	Deaf Smith - 3	Gonzales	Jack	Live Oak
Callahan - 1	Delta	Gray - 4	Jackson	Llano - 2

**TTUHSC Alumni By County**  
**School of Allied Health**  
**Page 2**

Loving	Panola	Stephens - 1	Wilson
Lubbock - 239	Parker - 7	Sterling - 2	Winkler - 3
Lynn - 1	Parmer - 3	Stonewall - 1	Wise - 3
Madison	Pecos	Sutton	Wood - 1
Marion	Polk - 1	Swisher - 2	Yoakum - 1
Martin	Potter - 49	Tarrant - 46	Young
Mason	Presidio	Taylor - 22	Zapata
Matagorda	Rains	Terrell	Zavala
Maverick - 1	Randall - 9	Terry - 6	
McCulloch	Reagan	Throckmorton - 1	
McLennan - 3	Real	Titus - 1	
McMullen	Red River	Tom Green - 9	
Medina	Reeves	Travis - 18	
Menard	Refugio	Trinity	
Midland - 41	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills	Rockwall - 1	Upton	
Mitchell	Runnels - 1	Uvalde - 1	
Montague	Rusk	Val Verde - 2	
Montgomery - 1	Sabine - 1	Van Zandt - 3	
Moore	San Augustine	Victoria - 1	
Morris	San Jacinto	Walker	
Motley	San Patricio	Waller	
Nacogdoches - 1	San Saba	Ward	
Navarro - 1	Schleicher	Washington - 1	
Newton	Scurry - 4	Webb - 5	
Nolan - 1	Shackelford - 1	Wharton	
Nueces - 10	Shelby	Wheeler	
Ochiltree - 3	Sherman	Wichita - 16	
Oldham	Smith - 9	Wilbarger - 4	
Orange - 1	Somervell	Willacy	
Palo Pinto - 1	Starr	Williamson - 9	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF MEDICINE**

**COUNTIES**

Anderson - 3	Cameron - 7	Denton - 16	Grayson - 10	Jasper
Andrews	Camp	DeWitt - 1	Gregg - 6	Jeff
Angelina	Carson	Dickens	Grimes	Jefferson - 10
Aransas - 1	Cass - 1	Dimmit	Guadalupe - 2	Jim Hogg
Archer	Castro	Donley	Hale - 7	Jim Wells
Armstrong	Chambers	Duval	Hall	Johnson - 4
Atascosa - 1	Cherokee - 1	Eastland - 1	Hamilton	Jones
Austin	Childress - 3	Ector - 11	Hansford	Karnes
Bailey	Clay	Edwards	Hardeman	Kaufman - 1
Bandera	Cochran	Ellis - 4	Hardin	Kendall - 3
Bastrop	Coke	El Paso - 75	Harris - 132	Kenedy
Baylor	Coleman - 2	Erath - 2	Harrison - 3	Kent
Bee - 1	Collin - 31	Falls	Hartley	Kerr - 1
Bell - 34	Collingsworth	Fannin	Haskell	Kimble
Bexar - 66	Colorado	Fayette - 1	Hays	King
Blanco	Comal - 3	Fisher	Hemphill	Kinney
Borden	Comanche - 4	Floyd - 3	Henderson - 1	Kleberg
Bosque	Concho	Foard	Hidalgo - 5	Knox
Bowie - 6	Cooke	Fort Bend - 6	Hill - 4	Lamar - 3
Brazoria	Coryell - 2	Franklin - 1	Hockley - 4	Lamb - 2
Brazos - 15	Cottle	Freestone	Hood - 1	Lampasas - 1
Brewster	Crane - 1	Frio	Hopkins - 2	La Salle
Briscoe	Crockett	Gaines - 2	Houston	Lavaca - 1
Brooks	Crosby	Galveston - 21	Howard - 4	Lee
Brown - 5	Culberson	Garza	Hudspeth	Leon
Burleson	Dallam	Gillespie - 1	Hunt - 2	Liberty - 2
Burnet - 1	Dallas - 133	Glasscock	Hutchinson - 1	Limestone - 1
Caldwell	Dawson	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith - 1	Gonzales - 1	Jack	Live
Callahan	Delta	Gray - 1	Jackson	Llano



**TTUHSC Alumni By County**  
**School of Medicine**  
**Page 2**

Lubbock - 192	Parker - 2	Sterling	Winkler
Lynn - 2	Parmer - 1	Stonewall	Wise - 1
Madison	Pecos	Sutton	Wood
Marion	Polk	Swisher - 1	Yoakum
Martin	Potter - 70	Tarrant - 64	Young - 3
Mason	Presidio	Taylor - 18	Zapata
Matagorda - 2	Rains	Terrell	Zavala
Maverick	Randall - 5	Terry - 1	
McCulloch - 2	Reagan	Throckmorton	
McLennan - 14	Real	Titus - 1	
McMullen	Red River	Tom Green - 14	
Medina - 1	Reeves	Travis - 51	
Menard	Refugio	Trinity	
Midland - 15	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills - 1	Rockwall - 2	Upton	
Mitchell	Runnels - 2	Uvalde - 1	
Montague - 4	Rusk - 1	Val Verde	
Montgomery - 3	Sabine	Van Zandt	
Moore	San Augustine	Victoria - 3	
Morris - 3	San Jacinto	Walker	
Motley	San Patricio	Waller	
Nacogdoches - 3	San Saba	Ward	
Navarro	Schleicher	Washington	
Newton	Scurry	Webb - 2	
Nolan	Shackelford - 1	Wharton	
Nueces - 22	Shelby - 1	Wheeler	
Ochiltree - 2	Sherman	Wichita - 11	
Oldham	Smith - 18	Wilbarger - 1	
Orange - 2	Somervell	Willacy	
Palo Pinto - 1	Starr - 1	Williamson - 14	
Panola	Stephens	Wilson - 1	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF NURSING**

**COUNTIES**

Anderson - 1	Cameron - 1	Denton - 14	Grayson	Jasper
Andrews - 5	Camp	DeWitt - 3	Gregg - 5	Jeff Davis
Angelina	Carson	Dickens	Grimes	Jefferson
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer	Castro - 1	Donley	Hale - 2	Jim Wells
Armstrong - 1	Chambers	Duval	Hall	Johnson - 5
Atascosa	Cherokee	Eastland	Hamilton	Jones - 1
Austin	Childress - 3	Ector - 68	Hansford	Karnes
Bailey	Clay - 1	Edwards	Hardeman - 1	Kaufman
Bandera	Cochran - 1	Ellis - 1	Hardin	Kendall - 1
Bastrop - 1	Coke - 1	El Paso - 11	Harris - 27	Kenedy
Baylor - 1	Coleman - 1	Erath	Harrison	Kent
Bee	Collin - 25	Falls - 1	Hartley	Kerr - 6
Bell - 9	Collingsworth	Fannin	Haskell	Kimble - 1
Bexar - 17	Colorado	Fayette	Hays	King
Blanco	Comal - 1	Fisher	Hemphill	Kinney
Borden	Comanche	Floyd - 2	Henderson	Kleberg - 1
Bosque	Concho	Foard	Hidalgo - 3	Knox - 1
Bowie - 1	Cooke	Fort Bend - 5	Hill - 1	Lamar
Brazoria	Coryell	Franklin - 1	Hockley - 9	Lamb - 3
Brazos - 4	Cottle - 1	Freestone	Hood	Lampasas
Brewster - 3	Crane - 1	Frio	Hopkins	La Salle
Briscoe - 1	Crockett	Gaines - 1	Houston	Lavaca
Brooks	Crosby - 2	Galveston - 2	Howard - 26	Lee - 1
Brown - 1	Culberson	Garza - 1	Hudspeth	Leon
Burleson	Dallam - 2	Gillespie - 1	Hunt	Liberty
Burnet - 2	Dallas - 60	Glasscock	Hutchinson - 3	Limestone
Caldwell	Dawson - 7	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith - 2	Gonzales - 1	Jack	Live Oak
Callahan - 1	Delta	Gray	Jackson	Llano

**TTUHSC Alumni By County**  
**School of Nursing**  
**Page 2**

Loving	Panola	Stephens - 2	Wilson - 1
Lubbock - 276	Parker - 1	Sterling	Winkler - 1
Lynn - 2	Parmer - 2	Stonewall	Wise
Madison	Pecos - 2	Sutton	Wood - 2
Marion	Polk	Swisher	Yoakum
Martin - 1	Potter - 3	Tarrant - 26	Young - 2
Mason - 2	Presidio	Taylor - 14	Zapata - 1
Matagorda	Rains	Terrell	Zavala
Maverick	Randall - 1	Terry - 2	
McCulloch	Reagan	Throckmorton	
McLennan - 1	Real	Titus	
McMullen	Red River - 1	Tom Green - 5	
Medina	Reeves - 1	Travis - 14	
Menard	Refugio	Trinity	
Midland - 56	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills - 2	Rockwall - 1	Upton - 1	
Mitchell	Runnels - 3	Uvalde	
Montague - 1	Rusk - 1	Val Verde - 1	
Montgomery	Sabine	Van Zandt	
Moore	San Augustine	Victoria - 1	
Morris	San Jacinto	Walker	
Motley	San Patricio	Waller	
Nacogdoches	San Saba	Ward - 5	
Navarro - 1	Schleicher	Washington	
Newton	Scurry - 7	Webb - 2	
Nolan - 4	Shackelford	Wharton	
Nueces - 2	Shelby	Wheeler	
Ochiltree - 2	Sherman	Wichita - 2	
Oldham - 1	Smith - 8	Wilbarger - 1	
Orange	Somervell	Willacy	
Palo Pinto	Starr	Williamson - 15	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF PHARMACY**

**COUNTIES**

Anderson - 1	Cameron	Denton - 3	Grayson	Jasper
Andrews	Camp - 1	DeWitt	Gregg - 1	Jeff Davis
Angelina	Carson - 1	Dickens	Grimes	Jefferson
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer	Castro	Donley	Hale	Jim Wells
Armstrong	Chambers	Duval	Hall	Johnson - 1
Atascosa	Cherokee	Eastland	Hamilton	Jones
Austin	Childress	Ector	Hansford	Karnes
Bailey	Clay	Edwards	Hardeman	Kaufman
Bandera	Cochran	Ellis	Hardin	Kendall
Bastrop	Coke	El Paso - 1	Harris - 4	Kenedy
Baylor	Coleman	Erath	Harrison	Kent - 1
Bee	Collin - 3	Falls	Hartley	Kerr
Bell - 1	Collingsworth	Fannin	Haskell	Kimble
Bexar - 7	Colorado - 1	Fayette	Hays	King
Blanco	Comal	Fisher	Hemphill - 1	Kinney
Borden	Comanche	Floyd - 2	Henderson - 1	Kleberg
Bosque	Concho	Foard	Hidalgo - 1	Knox - 1
Bowie	Cooke - 1	Fort Bend - 1	Hill	Lamar
Brazoria	Coryell	Franklin	Hockley	Lamb
Brazos	Cottle	Freestone	Hood	Lampasas
Brewster	Crane	Frio	Hopkins	La Salle
Briscoe	Crockett	Gaines	Houston	Lavaca
Brooks	Crosby	Galveston	Howard	Lee
Brown	Culberson	Garza	Hudspeth	Leon
Burleson	Dallam	Gillespie	Hunt	Liberty
Burnet	Dallas - 12	Glasscock	Hutchinson - 1	Limestone
Caldwell	Dawson	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith - 1	Gonzales	Jack	Live Oak
Callahan	Delta	Gray	Jackson	Llano

**TTUHSC Alumni By County**  
**School of Pharmacy**  
**Page 2**

Loving	Panola	Stephens	Wilson
Lubbock - 8	Parker	Sterling	Winkler - 1
Lynn	Parmer	Stonewall	Wise
Madison	Pecos	Sutton	Wood
Marion	Polk	Swisher - 1	Yoakum
Martin	Potter - 14	Tarrant - 9	Young
Mason	Presidio	Taylor - 1	Zapata
Matagorda	Rains	Terrell	Zavala
Maverick	Randall - 3	Terry	
McCulloch	Reagan	Throckmorton	
McLennan	Real	Titus	
McMullen	Red River	Tom Green	
Medina	Reeves - 1	Travis - 1	
Menard	Refugio	Trinity	
Midland	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills	Rockwall	Upton	
Mitchell - 1	Runnels	Uvalde	
Montague - 1	Rusk	Val Verde	
Montgomery	Sabine	Van Zandt	
Moore - 2	San Augustine	Victoria	
Morris	San Jacinto	Walker	
Motley	San Patricio	Waller	
Nacogdoches	San Saba	Ward	
Navarro	Schleicher	Washington	
Newton	Scurry - 1	Webb - 1	
Nolan - 1	Shackelford	Wharton	
Nueces	Shelby	Wheeler	
Ochiltree	Sherman	Wichita - 2	
Oldham	Smith	Wilbarger	
Orange	Somervell	Willacy	
Palo Pinto	Starr	Williamson	

**MEDICAL  
PRACTICE  
INCOME PLAN**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>1. PROVIDER PLAN INCOME: 1991-2001</b>												
<b>A. GROSS AMOUNT</b>												
<b>1. Gross Charges</b>												
Lubbock	\$41,076,618	\$49,615,147	\$58,884,405	\$65,158,463	\$66,974,073	\$69,970,879	\$68,147,380	\$71,353,642	\$75,092,413	\$81,746,294	\$90,490,008	738,509,322
Amarillo	10,186,221	14,707,148	15,075,499	15,730,285	17,655,615	19,677,426	19,565,451	18,928,988	18,975,774	22,268,767	26,539,271	199,310,445
El Paso	33,405,294	44,407,494	50,063,096	57,817,273	66,351,314	64,156,916	58,272,252	59,452,051	62,502,138	74,178,421	71,471,912	642,078,161
Odessa	5,091,896	5,869,109	5,273,951	6,807,099	7,556,563	7,908,524	8,367,247	9,181,321	9,391,212	10,176,776	10,857,356	86,481,054
Total	89,760,029	114,598,898	129,296,951	145,513,120	158,537,565	161,713,745	154,352,330	158,916,002	165,961,537	188,370,258	199,358,547	1,666,378,982
<b>2. Net Collections</b>												
Lubbock	22,556,055	24,035,656	27,997,492	30,952,368	30,808,725	30,481,362	28,789,495	31,179,260	30,984,450	34,089,390	35,857,127	327,731,380
Amarillo	6,598,631	7,322,656	8,627,972	9,001,069	9,598,108	10,864,027	11,057,614	9,773,522	9,429,714	10,216,273	11,396,074	103,885,660
El Paso	14,030,281	16,882,488	18,438,415	18,509,154	20,326,418	21,168,961	19,812,811	20,919,316	21,510,122	24,733,218	25,088,013	221,419,197
Odessa	2,824,291	3,306,507	2,964,296	3,610,138	3,859,504	3,712,268	4,246,604	4,250,689	4,296,203	4,590,822	4,669,718	42,331,040
Total	46,009,258	51,547,307	58,028,175	62,072,729	64,592,755	66,226,618	63,906,524	66,122,787	66,220,489	73,629,703	77,010,932	695,367,277
<b>B. ADJUSTMENTS</b>												
<b>1. Total Amount</b>												
Lubbock							32,559,900	36,462,038	35,202,069	40,899,196	44,973,963	190,097,166
Amarillo							8,560,398	8,427,939	8,066,199	9,569,663	12,233,963	46,858,162
El Paso							28,940,408	29,411,177	29,878,499	35,915,773	35,395,155	159,541,012
Odessa							3,882,264	4,088,690	3,886,223	4,512,236	4,476,608	20,846,021
Total							73,942,970	78,389,844	77,032,990	90,896,868	97,079,689	417,342,361
<b>2. Non-Indigent Adjustments</b>												
Lubbock							15,626,121	18,756,646	21,335,363	24,821,728	27,542,638	108,082,496
Amarillo							2,604,776	2,115,952	2,215,606	2,955,537	4,434,076	14,325,947
El Paso							4,817,567	5,647,579	6,468,593	8,421,899	12,634,633	37,990,271
Odessa							497,196	793,613	1,074,929	1,513,507	1,650,473	5,529,718
Total							23,545,660	27,313,790	31,094,491	37,712,671	46,261,820	165,928,432
<b>C. BAD DEBT AMOUNT</b>												
Lubbock	3,377,015	3,496,948	5,992,618	3,196,978	5,373,814	12,005,992	12,513,574	7,621,187	6,748,517	7,836,577	7,696,097	75,859,317
Amarillo	610,494	281,995	572,639	601,233	457,002	2,265,923	2,127,774	755,626	1,423,710	1,414,994	1,054,772	11,566,162
El Paso	10,472,793	6,069,528	11,433,742	7,929,382	19,127,634	17,639,466	16,696,352	10,929,500	11,122,735	12,532,844	11,483,439	135,437,415
Odessa	757,042	609,277	320,197	435,302	468,392	1,409,508	1,422,924	871,039	1,437,042	1,298,179	1,352,790	10,381,692
Total	15,217,344	10,457,748	18,319,196	12,162,895	25,426,842	33,320,889	32,760,624	20,177,352	20,732,004	23,082,594	21,587,098	233,244,586
<b>D. UNCOMPENSATED CHARITY CARE</b>												
<b>1. Charges (Measure of actual effort)</b>												
Lubbock	24,738,369	25,972,322	30,436,103	37,919,984	39,563,257	24,289,635	22,747,788	23,287,415	23,739,455	26,575,567	27,564,874	306,834,769
Amarillo	5,889,065	6,592,285	9,391,525	10,306,939	11,754,805	10,809,912	10,912,997	10,810,563	10,990,884	12,229,229	13,265,879	112,954,083
El Paso	19,677,277	26,419,799	29,596,495	32,373,296	38,945,936	33,981,562	29,545,890	29,829,439	33,181,399	39,354,117	38,076,352	350,981,562
Odessa	3,559,611	4,119,462	3,840,003	4,618,637	5,307,410	5,144,591	5,383,947	5,410,228	4,923,093	5,031,268	5,292,739	52,630,989
Total	53,864,322	63,103,868	73,264,126	85,218,856	95,571,408	74,225,700	68,590,622	69,337,645	72,834,831	83,190,181	84,199,844	823,401,403

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>2. Unreimbursed Charity Care</b>												
Lubbock	13,167,494	16,770,782	20,414,060	25,839,019	26,384,741	19,154,597	16,933,779	17,705,392	13,866,706	16,077,468	17,431,325	203,745,363
Amarillo	2,641,512	2,598,957	3,821,305	5,626,691	6,072,562	5,872,105	5,955,622	6,311,987	5,850,593	6,614,126	7,799,887	59,165,347
El Paso	9,579,518	15,976,638	19,052,178	26,868,693	28,812,376	28,418,791	24,122,841	23,763,598	23,409,906	27,493,874	22,760,522	250,258,935
Odessa	1,747,439	1,915,159	1,860,472	2,316,628	2,683,638	3,341,523	3,385,068	3,295,077	2,811,294	2,998,729	2,826,135	29,181,162
Total	27,135,963	37,261,536	45,148,015	60,651,031	63,953,317	56,787,016	50,397,310	51,076,054	45,938,499	53,184,197	50,817,869	542,350,807

**E. TOTAL NUMBER OF PATIENTS SERVED**

**1. Number of Clinic Visits**

Lubbock	142,726	153,807	175,987	186,619	183,327	186,622	184,741	193,400	199,716	212,812	221,847	2,041,604
Amarillo	63,660	68,277	77,930	83,159	85,400	86,309	88,675	86,035	85,400	96,899	106,645	928,389
El Paso	129,878	165,450	153,554	165,620	174,709	196,555	204,597	212,133	206,485	210,813	206,926	2,026,720
Odessa	32,064	32,053	31,128	40,670	41,858	42,705	40,776	38,028	38,880	37,997	40,122	416,281
Total	368,328	419,587	438,599	476,068	485,294	512,191	518,789	529,596	530,481	558,521	575,540	5,412,994

**2. Number of Patients Served**

Lubbock	50,624	51,838	56,524	61,362	61,576	64,306	71,308	76,293	78,558	84,918	92,854	750,161
Amarillo	26,258	28,162	27,893	29,696	28,226	33,132	37,525	35,402	32,208	31,941	38,816	349,259
El Paso	55,576	56,272	62,579	54,680	61,178	66,524	70,817	73,889	73,536	75,369	77,411	727,830
Odessa	9,123	8,536	8,778	10,837	9,679	9,906	13,842	13,912	14,539	14,312	15,181	128,645
Total	141,581	144,808	155,774	156,575	160,659	173,868	193,492	199,496	198,841	206,540	224,262	1,955,895

**3. Number of Inpatients Served**

Lubbock				14,045	13,859	14,331	13,104	12,974	13,218	14,435	14,897	110,863
Amarillo				8,068	8,575	9,545	8,617	8,837	9,879	8,290	9,779	71,590
El Paso				21,099	21,697	20,882	17,246	17,201	16,244	17,358	17,234	148,961
Odessa				4,622	5,097	4,753	4,893	5,385	6,095	5,382	5,506	41,733
Total				47,834	49,228	49,511	43,860	44,397	45,436	45,465	47,416	373,147

**2. INDIGENT PATIENTS: 1991-2001**

**A. NUMBER SERVED**

**1. Number of Indigent Visits**

Lubbock	79,048	96,238	104,803	116,851	111,765	73,750	66,713	70,662	71,607	73,343	81,062	945,842
Amarillo	31,066	35,640	39,746	51,190	56,483	56,857	65,439	57,387	62,526	80,152	84,270	620,756
El Paso	48,140	83,028	93,158	87,900	104,449	93,858	83,273	91,150	101,102	125,318	127,837	1,039,213
Odessa	20,004	21,606	22,055	27,362	31,090	30,056	24,984	21,758	21,094	20,657	19,665	260,331
Total	178,258	236,512	259,762	283,303	303,787	254,521	240,409	240,957	256,329	299,470	312,834	2,866,142

**2. Number of Indigents Served**

Lubbock	24,343	26,415	27,983	31,183	28,335	19,486	18,450	19,110	19,299	21,530	23,665	259,799
Amarillo	10,352	16,193	19,664	22,305	22,421	23,067	26,179	22,047	14,309	20,711	20,417	217,665
El Paso	12,408	19,375	21,268	22,617	28,786	27,596	25,040	26,134	27,018	34,720	40,378	285,340
Odessa	4,695	4,817	5,366	6,263	5,852	5,358	6,949	6,408	6,144	6,231	5,563	63,647
Total	51,798	66,800	74,281	82,368	85,394	75,507	76,618	73,699	66,770	83,192	90,023	826,451



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE

FACULTY PHYSICIAN PROVIDER PLANS	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>3. MEDICAID REIMBURSEMENT: 1991-2001</b>												
<b>A. TOTAL BILLINGS</b>												
Lubbock	12,483,337	15,187,442	17,401,000	21,125,301	22,311,137	20,134,465	18,995,511	19,217,459	19,070,906	21,349,309	21,582,157	208,858,024
Amarillo	4,552,426	5,062,546	7,086,378	7,584,633	8,591,689	9,785,426	10,209,202	10,042,340	10,219,609	11,284,500	11,877,959	96,296,708
El Paso	12,380,660	15,826,705	21,577,017	20,190,376	29,495,977	27,177,179	22,794,090	23,172,510	24,848,146	28,835,204	28,066,965	254,364,829
Odessa	3,324,770	3,923,663	3,606,720	4,077,584	4,658,759	4,548,454	4,949,689	4,942,695	4,588,880	4,491,407	4,867,208	47,979,829
Total	32,741,193	40,000,356	49,671,115	52,977,894	65,057,562	61,645,524	56,948,492	57,375,004	58,727,541	65,960,420	66,394,289	607,499,390
<b>B. AMOUNT RECEIVED</b>												
Lubbock	5,737,878	6,857,390	7,288,736	8,676,265	8,498,614	8,115,709	6,717,246	7,320,239	7,260,325	8,558,875	8,068,655	83,099,932
Amarillo	2,757,426	3,093,724	3,793,310	4,222,634	4,291,115	4,780,812	5,077,710	4,424,560	4,470,035	4,765,541	4,604,725	46,281,592
El Paso	6,654,967	8,706,009	9,671,802	10,906,741	11,279,849	10,866,487	9,161,718	9,410,166	9,833,393	10,895,311	11,269,212	108,655,655
Odessa	1,609,035	2,043,047	1,892,212	2,133,169	2,336,439	2,101,065	2,409,078	2,086,656	2,089,226	1,914,866	1,944,252	22,559,045
Total	16,759,306	20,700,170	22,646,060	25,938,809	26,406,017	25,864,073	23,365,752	23,241,621	23,652,979	26,134,593	25,886,844	260,596,224
<b>C. NUMBER OF MEDICAID CLIENTS</b>												
<b>1. Number of Medicaid Visits</b>												
Lubbock	43,726	51,021	57,751	67,289	74,673	63,507	55,975	59,643	59,493	61,726	66,129	660,933
Amarillo	29,848	33,124	28,588	29,674	33,106	33,885	36,925	35,723	55,895	54,540	48,323	419,631
El Paso	32,192	45,481	57,230	60,662	79,560	84,218	71,416	78,155	81,899	88,928	87,016	766,757
Odessa	16,680	18,388	18,444	22,572	26,550	27,261	23,655	20,515	19,806	18,538	18,716	231,125
Total	122,446	148,014	162,013	180,197	213,889	208,871	187,971	194,036	217,093	223,732	220,184	2,078,446
<b>2. Number of Medicaid Served</b>												
Lubbock	12,796	14,261	16,707	18,827	18,782	17,223	16,006	16,398	16,816	18,738	20,293	186,848
Amarillo	7,369	9,903	8,904	9,749	16,471	17,896	20,002	18,290	10,725	10,564	10,586	140,459
El Paso	8,225	9,703	17,014	14,275	21,938	24,984	21,733	22,961	22,994	27,975	28,494	220,296
Odessa	4,070	4,153	4,705	5,205	4,885	4,859	6,424	5,943	5,958	5,627	5,199	57,027
Total	32,460	38,020	47,330	48,056	62,076	64,962	64,165	63,592	56,493	62,904	64,572	604,630

# PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES**

<b>MEASURE</b>	<b>FY 2000</b>	<b>FY 2001</b>
<b>MEDICAL EDUCATION</b>		
Percent of students passing parts 1 or 2 of the national licensing exam on the first attempt	92.0%	92.0%
Percent of graduates entering a primary care residency	56.0%	50.0%
Percent of graduates practicing primary care in Texas	22.0%	29.6%
Percent of graduates practicing primary care in a Texas under-served area	3.0%	4.8%
Percent of residency completers practicing in Texas	45.0%	42.9%
Total gross charges for unsponsored charity care provided by faculty	53,184,197	50,817,869
Total gross charges for patient care (excluding unsponsored charity care) provided by faculty	135,186,061	148,540,678
Outpatient-related charges as a percent of all charges by faculty	53.0%	55.0%
Percent of charges to managed care contracts by faculty	17.0%	22.0%
Medical School enrollment	490	484
Minority admissions as a percent of total M.D./D.O. admissions	11.4%	10.8%
Total number of residents	506	508
Minority residents as a percent of total residents	17.0%	18.9%
Minority graduates as a percent of total M.D./D.O. graduates	12.6%	9.2%
Total number of outpatient visits	720,199	753,063
Total number of inpatient days	162,113	157,149

<b>MEASURE</b>	<b>FY 2000</b>	<b>FY 2001</b>
<b>GRADUATE BIOMEDICAL SCIENCE EDUCATION</b>		
Graduate School enrollment	60	79
<b>ALLIED HEALTH EDUCATION</b>		
Percent of graduates passing the certification / licensure exam on the first attempt	94.0%	90.0%
Percent of graduates who are licensed or certified in Texas	76.4%	84.9%
Allied Health enrollment	444	482
<b>NURSING EDUCATION</b>		
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	86.0%	96.9%
Percent of BSN graduates who are licensed in Texas	96.0%	92.1%
Percent of MSN graduates granted Advanced Practice Status in Texas	71.0%	56.3%
Nursing School enrollment	396	430
<b>PHARMACY EDUCATION</b>		
Percent of graduates passing the national licensing exam on the first attempt	100.0%	98.3%
Percent of graduates who are licensed in Texas	N/A	N/A
Pharmacy School enrollment	260	326
<b>CONDUCT RESEARCH</b>		
Total external research expenditures	6,600,929	8,145,961
Research expenditures as a percent of state appropriated expenditures	8.11%	8.58%
Research expenditures as a percent of state appropriations for research	251.23%	309.97%
<b>INSTITUTIONAL SUPPORT</b>		
Administrative Cost	5.49%	5.83%

<b>MEASURE</b>	<b>FY 2000</b>	<b>FY 2001</b>
<b>INSTITUTIONAL UNIQUE MEASURES</b>		
Rural admissions as a percent of total admissions to degree programs (all schools)	19.4%	20.6%
Annual event hours of distance education	47,051	62,257
Percentage change in revenue from competitive federal and state research grants	64.0%	25.4%
<b>ALL SCHOOLS</b>		
Total number of post-doctoral research trainees	23	32
Minority admissions as a percent of total first-year admissions	12.2%	15.5%
Total number of degrees or certificates awarded	453	478
Minority graduates as a percent of total graduates	12.6%	11.2%